



SHIRE OF MORAWA

**AUDIT RISK & IMPROVEMENT
COMMITTEE MEETING**

ATTACHMENTS

Wednesday, 10 December 2025



Agenda Attachments

Shire of Morawa

Audit Risk & Improvement Committee Meeting

10 December 2025

List of Attachments

Item 10 - Reports from Officers

10.1 2022-2023 Regulation 17 Actions Update

Attachment 1 – 10.1a Shire of Morawa Reg 17 Action Items – July 2025 Update

10.2 Annual Report and Annual financial Statements and Audit report

Attachment 1 – 10.2a Shire of Morawa Annual report 2024-25 including Annual financial Statements and Audit report.

Audit Risk & Improvement Committee Meeting

10 December 2025

Attachment 1 *10.1a Shire of Morawa Reg 17 Action Items –
July 2025 Update*

Item 10.1 **2022-2023 Regulation 17 Actions Update**

Addressing control weaknesses identified by the external auditor	Draft procedure for responding to the auditor and reporting to the Audit Committee (action monitoring and closing out).	These processes should be fairly simple and common sense but having an overarching Exec Policy or Procedure will provide clarity. Not seen as high risk.	Develop Exec Policy or Procedure to meet overarching ARC requirements	Mar-24	No Change	Draft in progress	Draft in progress	No Change	No Change
Procurement Framework	Draft an overarching procedure to guide the entire procurement process. This should make reference to the <i>Purchasing Policy</i> and WALGA Procurement Toolkit where appropriate.	Operational level guidance and training is needed. Shire generally has very few people undertaking purchasing so low risk but the processes needs to be better understand by all levels.	Develop Better Practice Purchasing Executive Policy and accompanying procedures	Dec-23	Forms and online procurement training implemented.	Development of Better Practice Purchasing Executive Policy and procedures in progress	Development of Better Practice Purchasing Executive Policy and procedures in progress	No Change	No Change
	Ensure all officers with authority to undertake purchases on behalf of the Shire are aware of, and are following, the approved procedure.		Develop and implement basic training when purchasing authorisation is given	Dec-23					
Use of corporate credit cards	Review the <i>Corporate Credit Card Policy</i> , if not already done.	All Council Policies are due for review.	Review all Council Policies	Jun-23	Completed	Looking to develop executive policy aligned to OAG better practice reports to further enhance Corporate Credit Card Management	EMP05 Corporate Credit Card Policy adopted 20 July 2023. Executive Policy to be considered in 2025.	No Change	No Change
Communicating changes to the Shire's control environment to relevant employees	Conduct a review of all council policies and ensure they are of a strategic focus. Council policies that are operational in nature should be converted to 'executive policies'.	A lot of progress in employee communication and process improvement has been made to date and now is a good time to conduct an overarching review of policies and their relevance at a strategic or operational context.	Review all Council Policies	Jun-23	In progress - Stage 3 review report to be presented at March 24 OCM. Currently still 27 policies overdue for review.	In progress - Stage 4 review report to be presented at July 24 OCM. Currently still 23 policies overdue for review. Numerous planning policies identified that we are intended to transition to local Planning policies as opposed to Council policies.	In progress - Stage 4 completed with 24 policies reviewed. 37 further policies require review. Stage 5 to presented to December 2024 OCM	Completed	Completed
	Introduce a procedure to standardise how employees are to be informed about changes to the Shire's control environment.		Develop an Executive Policy around SDLT, Staff Meetings and general all of staff communication	Dec-23	Executive policy around SDLT, Staff Meetings and general all of staff communication approved April 2023.	Completed	Completed	Completed	Completed
Induction procedures	Draft an operational induction procedure to guide supervisors conducting inductions. Cultural considerations should be considered.	Inductions and onboarding were highlighted as a deficiency in the workforce plan and whilst early work has been on a improved system for onboarding. The next stage will be around improving inductions and a procedure and training around this will be key.	Draft an operational induction procedure to guide supervisors conducting inductions. Cultural considerations should be considered.	Dec-23	In progress - Coordinator People, Culture and Safety recruited in Feb 2024.	In progress - Coordinator People, Culture and Safety still refining the process.	In progress - delayed due to loss of staff and changing procedures.	No Change	No Change
	Training should be provided to supervisors to reinforce the procedure.		Training should be provided to supervisors to reinforce the procedure.	Dec-23	No Change - to be implemented once the procedure is developed.	No Change - to be implemented once the procedure is developed.	No Change - to be implemented once the procedure is developed.	No Change	No Change
IT management plan and data recovery procedure	Complete the 5 Year <i>ICT Plan</i> .	Both the ICT Plan and ICT DR planning are well progressed and are expected to be completed shortly.	Complete the 5 Year ICT Plan.	Jun-23	Completed	Completed	Completed	Completed	Completed
	Ensure that the review of the <i>IT Disaster Recovery Plan</i> occurs and is progressed.		Ensure that the review of the IT Disaster Recovery Plan occurs and is progressed.	Jun-23	Completed	Completed	Completed	Completed	Completed
Cyber security	Draft written procedures regarding the Shire's cyber security protocols. This is an area of critical importance in the 5 Year <i>ICT Plan</i> .	The Shire has come a long way over the last 12 months, with staff training, phishing tests, basic policy development, and a new ICT Plan. Documenting more intricate ICT components is needed but is at a higher maturity level and will likely occur in 2024 once a new managed service contract is in place.	Draft written procedures regarding the Shire's cyber security protocols	Jun-24	No Change	Commenced development of an overarching ICT policy that encompasses cyber security.	Commenced development of an overarching ICT policy that encompasses cyber security.	No Change	No Change
Emergency evacuation procedures	Ensure evacuation drills are conducted periodically. This may be managed for example, by setting a calendar reminder or including it as a task in the <i>RelianSys</i> program.	Evacuations testing has not been a common occurrence over the last few years probably due to the low risk work areas.	Ensure at least one evacuation drill is conducted each year.	Dec-23	No Change	No Change	No Change	No Change	No Change
	Consider maintaining an internal checklist or procedure to capture the work of the Environmental Health Officer. This would help to ensure tasks/inspections are undertaken in a regular and timely manner. It would also minimise corporate knowledge loss should the officer leave.	EHO services have been hit and miss over the last few years with the arrangement with Town of Victoria Park still in its infancy. Current EHO has developed a simple checklist and process.	Document EHO duties and activities to ensure actions are taken in a timely manner and corporate knowledge is maintained.	Dec-23	Working with Private Contractor and Town of Victoria Park to improve documentation and processes	Vic Park EHO resources have been limited. MOU being finalised for Vic Park resource. Engaged a contractor for further EHO support.	EHO currently outsourced to contractor on as required basis.	No Change	No Change
Internal Control									
System or procedure	Suggested actions	CEO Review	Action	Timeframe for Delivery	Status Update March 2024	Status Update July 2024	Status Update July 2024	Status Update March 2025	Status Update March 2025
Delegation register review	Establish a register of delegations from the CEO including all on-delegations.	The Shire has very few on delegations and letters of delegation are provided as required but a full register needs to be established	Establish a register of delegations from the CEO including all on-delegations.	Jun-23	Completed	Completed	Completed	Completed	Completed

Recording use of delegations	<p>Ensure letters notifying officers of their delegations include details regarding recording requirements.</p> <p>Develop a procedure to capture how the use of delegations is to be recorded. This may need to be reinforced by staff training and internal checks/audits.</p>	<p>Most uses of delegation align to statutory documents, planning approvals, or authorisations and as such are recorded as a matter of course. Recording requirements should be covered in the register and will depend on the delegation.</p>	<p>Ensure recording requirements are included in delegation register and letters</p>	Jun-23	Completed	Completed	Completed	Completed - Procedure not yet done.	Completed - Procedure not yet done.
Policy manual review	<p>Develop a system to ensure policies are reviewed in a timely manner and prioritise those that are overdue (e.g. <i>Bush Fire Policy</i> (July 2020)).</p>	<p>The whole Council Policy manual needs a full review as per risk findings. Executive Policies are a fairly new thing for the Shire and establishing as a policy framework helps provide weight to the documents so suggest not changing the name. A review procedure/policy should be developed.</p>	<p>Review Council Policy Manual</p>	Jun-23	In progress - Stage 3 review report to be presented at March 24 OCM. Currently still 27 policies overdue for review.	In progress - Stage 4 review report to be presented at July 24 OCM. Currently still 23 policies overdue for review.	In progress - Stage 4 completed with 24 policies reviewed. 37 further policies require review. Stage 5 to be presented to December 2024 OCM	In progress - Stage 5 completed. 2025 Policies requiring review to be presented at April/May OCM	In progress - Stage 5 completed. 2025 Policies requiring review to be presented at September OCM
	<p>Develop a written procedure to guide the review process for both council, and executive policies.</p>		<p>Develop a written procedure to guide the review process for both council, and executive policies.</p>	Jun-23	In progress	In progress	In progress	No change	No change
Internal audits/reviews	<p>Consider conducting periodic internal reviews (e.g. that the <i>Tender Register</i> is completed, the correct number of quotes are secured for purchases, that keys are signed out and back in).</p>	<p>Internal audits are something that will require a higher level of maturity in the organisation. As a sector it tends to be the Band 1 Local Governments looking at Internal Audit due to resource constraints. Potentially the Shire could pick the top 5 risks and see if Town of Victoria Park could develop a testing regime.</p>	<p>Investigate key risk areas for monitoring and discuss interim review requirements</p>	Dec-23	Compliance reviews aligned to CAR process	Compliance reviews aligned to CAR process. Reliansys software is in use to monitor. Movement away from spreadsheets and registers.	No change	No change	No change
Liaising with legal advisors	<p>Review the <i>Legal Proceedings Policy</i>, if not already done.</p>	<p>There is a big difference between advice and expenses relating to legal proceedings and pre-emptive or regulatory advice. The Shire has not had a need for advice relating to proceedings but does contact legal support for leasing, contracts, processing related to the Act such as rates recovery, and other areas where it is better to ensure the job is done correctly. Agree an executive policy is needed but not a high priority/risk area.</p>	<p>Review Council Policy Manual</p>	Jun-23	In progress - Stage 3 review report to be presented at March 24 OCM. Currently still 27 policies overdue for review.	In progress - Stage 4 review report to be presented at July 24 OCM. Currently still 23 policies overdue for review.	In progress - Stage 4 completed with 24 policies reviewed. 37 further policies require review. Stage 5 to be presented to December 2024 OCM	In progress - Stage 5 completed. 2025 Policies requiring review to be presented at April/May OCM	In progress - Stage 5 completed. 2025 Policies requiring review to be presented at September OCM
	<p>Draft an executive policy for engaging legal advisors.</p>		<p>Draft an executive policy for engaging legal advisors.</p>	Dec-24	In progress	In progress	In progress	No change	No change
Restricting access to physical assets and records	<p>Create a procedure and a control register for hard-copy records/files. This would record staff details, and dates when individual records are accessed, removed, and returned.</p>	<p>The Shire's record keeping system and procedures is in need of review. Inconsistency driven by high employee turnover and limited local government experience of employees. Record keeping is not well grasped even at bigger Local Governments but it is important that core documents and functions are well managed and recorded. And new employees receive basic training.</p>	<p>Undertake a full record keeping review, develop enhanced procedures, and develop staff training.</p>	Dec-23	To be reviewed	Assigned to consultant for review.	Consultant advised no longer available to undertake the review. Task to be undertaken in house in 2025.	In progress	In progress
	<p>Ensure there is a formal process/register for recording keys and swipe cards that are allocated to employees.</p>		<p>Ensure there is a formal process/register for recording keys and swipe cards that are allocated to employees.</p>	Jun-23	Improved key policy and processes developed	Completed	Completed	Completed	Completed
	<p>Ensure all procedures, including for example, the <i>Hiring of Facilities/ Equipment Procedure</i>, are dated and include a review period/date.</p>		<p>Ensure all procedures, including for example, the <i>Hiring of Facilities/ Equipment Procedure</i>, are dated and include a review period/date.</p>	Dec-23	Initial review undertaken	Completed	Completed	Completed	Completed
Electronic records management procedures	<p>Conduct an audit of the Shire's record-keeping systems to ensure that they meet relevant records' management standards, and ensure that all files/data are being appropriately classified and saved in the Shire's IT system.</p>	<p>See record keeping review above</p>	<p>Undertake a full record keeping review, develop enhanced procedures, and develop staff training.</p>	Dec-23	To be reviewed	Assigned to consultant for review.	Consultant advised no longer available to undertake the review. Task to be undertaken in house in 2025.	In progress	In progress
Updating computer applications and information systems	<p>Ensure regular meetings are conducted with the Shire's IT contractor in accordance with contractual obligations.</p>	<p>With the completion of the ICT Plan the next stage of the ICT review is to develop a new scope of works and go to market for a managed service provider. All of the actions will form part of this new contract.</p>	<p>Undertake new managed service provider scope of works and implement ICT Plan recommendations.</p>	Dec-23	Draft RFT prepared including clear managed service KPIs	RFT with MCSP for final review.	RFQ process undertaken. Submissions with contractor (Cohesis) for review and recommendation before a report to Council for project award.	New ICT managed provider contracted. In Progress.	Integrated ICT have now onboarded all staff. All systems and servers have been migrated across to Integrated ICT
Authorising changes to data files and systems	<p>Provide staff training to support the rollout of the written procedures. This training should also be included as part of the new staff induction process. Follow-up training should also be offered periodically.</p>	<p>In general staff don't have access to or change data files or systems. They generally change files that are being used for work. ICT identified as a lower priority item.</p>	<p>Use ICT system to control staff access and edit opportunities</p>	Dec-24	No Change	No Change	No Change	No Change	No Change
Comparing physical cash and inventory counts with accounting records.	<p>Ensure all facilities receiving cash have written procedures to support cash handling, reconciliation and delivery to the administration building for receipting/banking.</p>	<p>Exec Policy on cash handling is on the list to be developed. The Shire only handles very small amounts of cash.</p>	<p>Develop Executive Policy for Cash Handling</p>	Dec-23	No Change	No Change	No Change	No Change	No Change
Asset management plan	<p>Complete the <i>Integrated Asset Management Plan</i>.</p>	<p>Asset Management planning is a key focus of the new EMWA. A comprehensive suite of useable</p>	<p>Complete critical asset planning and</p>	Dec-23	Road Maintenance Plan	Draft RMP will be discussed at the July	No Change	No Change	No Change

	Review the <i>Asset Management Policy</i> and <i>Road Management Policy</i> , if not already done.	plans will take time but the Shire aims to develop plans for critical items within the next 12 months.	review associated policies.		in progress	Concept Forum.			
Legislative Compliance									
System or procedure	Suggested actions	CEO Review	Action	Timeframe for Delivery	Status Update March 2024	Status Update July 2024	Status Update July 2024	Status Update March 2025	Status Update March 2025
Ensuring compliance with legislation, regulations, industry standards and internal policies	Consider amending the <i>Service Delivery Leadership Team agenda template</i> to include 'legislative compliance' as a standing item.	Regulatory and legislative compliance is unlikely to interest most employees and in most circumstances employees will look to the CEO for clear direction in this area. Suggest developing communication document/protocol as opposed to bringing into meetings.	Develop Executive Policy to drive what and how the CEO distributes information across the organisation	Dec-24	No Change	No Change	No Change	No Change	No Change
Reviewing the annual Compliance Audit Return (CAR) and reporting the results to council	Draft a procedure for completing the annual CAR. This should include standards expected in regard to, for example, sampling and the provision and recording of evidence.	Agree with suggested action. CEO is generally key driver and reviewer of CAR.	Draft a procedure for completing the annual CAR. This should include standards expected in regard to, for example, sampling and the provision and recording of evidence.	Dec-24	In progress	In progress	In progress	No Change	No Change
Receiving, recording and addressing complaints	Review the <i>Complaints Management Policy</i> , if not already done.	Full review of Council Policies is needed.	Review Council Policies	Jun-23	In progress - Stage 3 review report to be presented at March 24 OCM. Currently still 27 policies overdue for review.	In progress - Stage 4 review report to be presented at July 24 OCM. Currently still 23 policies overdue for review.	In progress - Stage 4 completed with 24 policies reviewed. 37 further policies require review. Stage 5 to be presented to December 2024 OCM	In progress - Stage 5 completed. 2025 Policies requiring review to be presented at April/May OCM	In progress - Stage 5 completed. 2025 Policies requiring review to be presented at September OCM
	Draft a procedure for dealing with internal complaints. This may refer to the WALGA industrial relations guidance documents where appropriate.	Internal Grievance procedure or executive policy is needed.	Draft a procedure for dealing with internal complaints. This may refer to the WALGA industrial relations guidance documents where appropriate.	Jun-24	No Change	In progress	In progress	No Change	No Change
Identifying and managing adverse trends	Amend/draft a new Executive Team agenda template to include 'adverse trends' as a standing item.	The redevelopment and growth of the risk framework should provide a mechanism to identify adverse trends in terms of the risk to the Shire.	Finalise risk framework and associated registers and processes.	Dec-23	Completed	Completed	Completed	Completed	Completed
Ensuring the Audit Committee understands and complies with all relevant requirements	Review the <i>Audit Committee Terms of Reference</i> .		Review the Audit Committee Terms of Reference.	Oct-23	Completed	Completed	Completed	Completed	Completed
	Reduce the membership of the Audit Committee to ensure differentiation between the Audit Committee and the council.		Reduce the membership of the Audit Committee to ensure differentiation between the Audit Committee and the council.	Oct-23	Completed	Completed	Completed	Completed	Completed
	Consider advertising for a suitably qualified or experienced independent member to join the Audit Committee.	Agree with all actions. Some items are being driven by LG Reform.	Consider advertising for a suitably qualified or experienced independent member to join the Audit Committee.	Oct-23	In progress	CEO has been given authority to advertise. Have yet to commence process.	CEO has been given authority to advertise. Have yet to commence process.	Completed. Recommendation being presented to ARC Meeting 20 March 2025	Completed.
	Consider amending the title of the 'Audit Committee' to the 'Audit and Risk Committee'. If this is done, amend the functions specified in the committee's <i>Terms of Reference</i> .		Consider amending the title of the 'Audit Committee' to the 'Audit and Risk Committee'. If this is done, amend the functions specified in the committee's <i>Terms of Reference</i> .	Oct-23	Completed	Completed	Completed	Completed	Completed
	Ensure all councillors complete their mandatory training and annual financial returns in a timely manner.		Ensure all councillors complete their mandatory training and annual financial returns in a timely manner.	Oct-23	In progress	In progress	In progress	In progress	In progress
Reviewing local laws	Ensure automated reminders to conduct local law reviews are programmed into the <i>RelianSys</i> . Note that reviewing local laws is often a time-consuming process. Therefore, the initial reminders should be sent at least a year before the review deadline.	Local Laws will be incorporated within Reliansys if they aren't already.	Ensure Local Law reviews are scheduled in Reliansys	Jun-23	Completed	Completed	Completed	Completed	Completed

Audit, Risk & Improvement Committee Meeting

10 December 2025

Attachment 1 *Attachment 1 – 10.2a Shire of Morawa
Annual Report 2024-25 including Annual
Financial Statements and Audit Report.*

Item 10.2 ***Annual Report & Annual financial
Statements & Audit Report.***

SHIRE OF MORAWA

ANNUAL REPORT 2024-2025



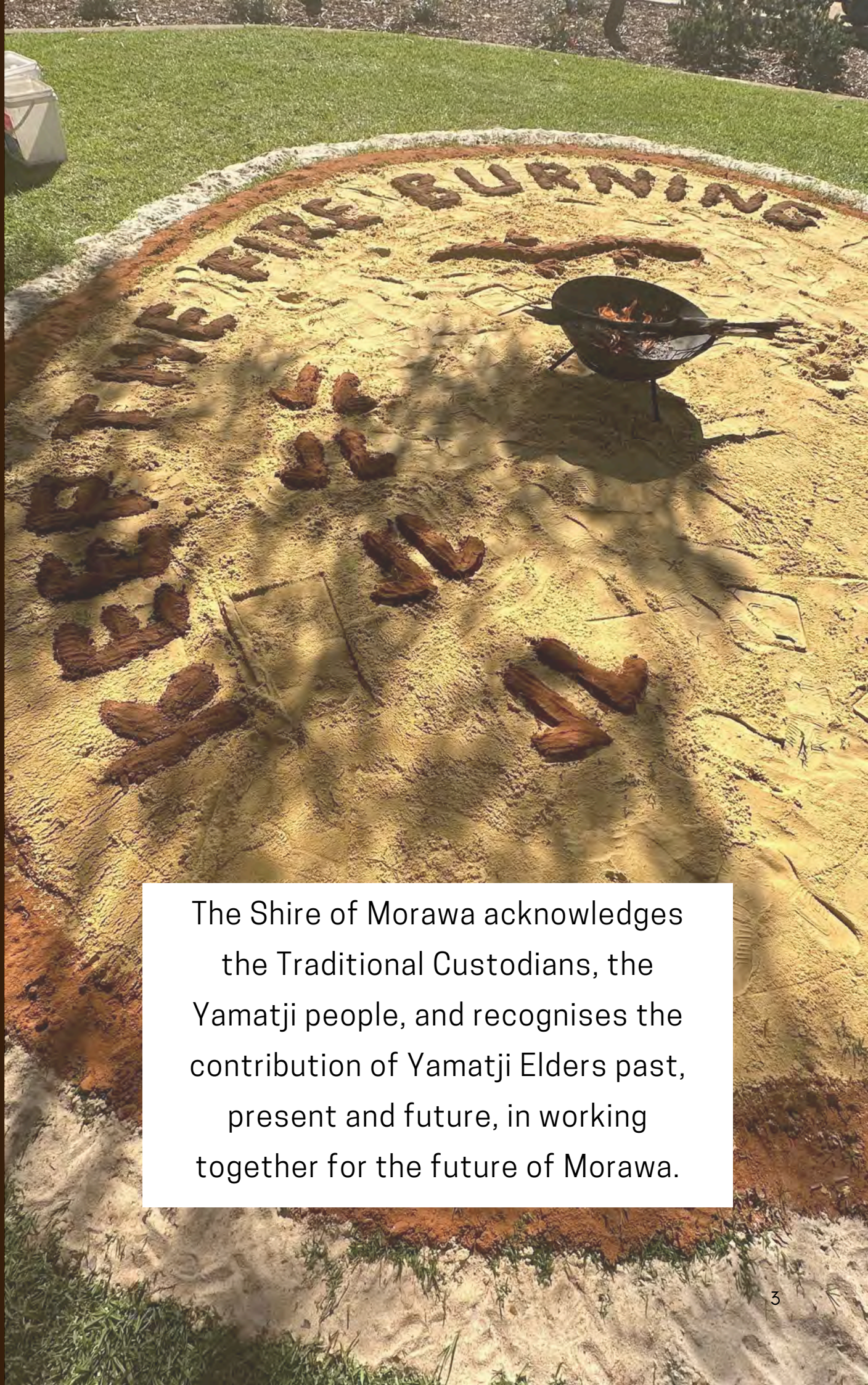
Welcome to the Shire of Morawa's 2024-2025 Annual Report.

This report provides an overview of the key activities, projects, and outcomes delivered throughout the 2024-2025 financial year as we continue working toward our community's long-term vision for Morawa.

Guided by the Shire's Strategic Community Plan, which sets out seven Community Aspirations supported by strategic focus areas, this report highlights our progress and achievements. It outlines the wide range of services and functions undertaken by the Shire, our financial performance, and the governance and statutory frameworks that guide our operations.

The report also emphasises the Shire's ongoing commitment to Morawa's future development and the improvement of essential community infrastructure.

ACKNOWLEDGEMENT OF COUNTRY



The Shire of Morawa acknowledges the Traditional Custodians, the Yamatji people, and recognises the contribution of Yamatji Elders past, present and future, in working together for the future of Morawa.

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A MESSAGE FROM THE SHIRE PRESIDENT

I am pleased to present the Shire of Morawa's Annual Report for the 2024-2025 financial year. It has been a year of significant achievement, strategic planning, and community connection as we continue to build a Shire that offers livability and opportunity for all.

Our community spirit remains our greatest asset. As always, Morawa has thrived thanks to the dedication of our countless volunteers, community groups, and staff who contribute their time and energy to making our town a wonderful place to live and a welcoming destination for visitors to the Mid-West.

This year has been defined by forward-thinking governance and successful advocacy. A major highlight for the Shire was securing approximately \$2.2 million in funding through the Commonwealth Government's Growing Regions Program – Round 2. This funding will enable the construction of a new Early Education and Childcare and Family Centre next year, a critical project for which we have already commenced design work and selected a location. This facility will be a cornerstone for retaining families and supporting our community's future.

We have also continued our commitment to rigorous planning and compliance. I am proud to report that our 2024 Compliance Audit Return was submitted with 100% compliance, highlighting the Shire's dedication to good governance. To further strengthen our audit and risk capabilities, we appointed a new independent chair to the Audit and Risk Committee in March. Additionally, Council adopted several key strategic documents, including the Waste Management Plan 2024-2034, the Road Maintenance Plan 2025-2035, and a desktop review of the Strategic Community Plan, ensuring we have a clear roadmap for the future. While planning for the future, we have remained focused on delivering for the present. A significant portion of our budget continues to be dedicated to maintaining and upgrading our road network.

Agriculture is the backbone of our community and high yielding years like 2024/25 place increased emphasis on the condition of our road network. Major works were completed on Morawa South, Boundary, and Hill Roads, alongside upgrades to the Morawa-Yalgoo Road and resheeting on Norton and Collins Roads.

At Solomon Terrace, we saw the master plan come to life with the commencement of drainage works, road sealing, curbing, and the installation of solar lighting. We also improved safety and accessibility across the townsite with new illuminated wind direction indicators for the RFDS, safety bollards on Morawa-Wubin Road, and the installation of new tourism signage.



A MESSAGE FROM THE SHIRE PRESIDENT

We are also investing in our community spaces. Design work was drafted for the upgrade of Prater Park, and we saw the establishment of a new gallery space at the Old Roads Board building following the relocation of the Visitor Centre. The Recreation Centre roof completion and the start of the commencement of the tennis court project are further testaments to our commitment to maintaining high-quality sporting facilities.

Our events calendar was vibrant this year, showcasing the energy of our region. From the 2024 Biennial Art Exhibition and Awards to the Christmas Street Festival, NAIDOC celebrations, and the Community Connections Expo, there were many opportunities for residents to come together. Our youth were well supported through school holiday programs, including basketball and skate clinics, and the engaging activities hosted by Fair Game.

I would like to take this opportunity to thank all Councillors for their commitment to ensuring the future of Morawa Shire is in line with the communities vision, I also extend my deepest thanks to Scott Wildgoose, Mike Cole, and the entire Shire of Morawa operational team. Your hard work, from the administration office to the roads crew, is integral to our success.

I look forward to another year of progress as we finalise the design and move into the construction phase of our new Early Child Education Centre and continue to deliver on the projects that matter most to our community.

CR KAREN CHAPPEL AM JP
SHIRE PRESIDENT



A WORD FROM THE CEO

It is a privilege to present the Chief Executive Officer's report for the 2024-2025 financial year. Having commenced my role as CEO in September 2025, I am in the unique position of presenting a report on a year of operations that concluded prior to my arrival. In doing so, I wish to acknowledge the dedicated leadership of the previous CEO, who served until late 2024, and the Acting CEO, who guided the Shire through the remainder of the financial year.

Despite the leadership transition, the Shire of Morawa has remained focused on delivery, compliance, and community service. The organisation has demonstrated resilience and stability, continuing to advance key projects while maintaining a strong governance framework.

The Shire continues to maintain a robust financial position. Maintaining strong financial health and compliance is the bedrock of our operations. The Corporate Services team successfully delivered a balanced set of financials, supported by robust practices that ensure the Shire's sustainability. Our commitment to best practice governance was affirmed by achieving 100% compliance in the 2024 Compliance Audit Return. This critical result highlights the diligence of staff across all departments.

Furthermore, we finalised key long-term planning tools, including the adoption of the Waste Management Plan 2024-2034 and the Road Maintenance Plan 2025-2035. These documents are vital for the efficient management of our physical assets over the next decade.

In the realm of infrastructure, 2024-25 laid the essential groundwork for Morawa's future growth. The most significant operational achievement was the work performed to secure the Commonwealth's Growing Regions Program funding (approximately \$2.2 million) for the new Early Education Childcare and Family Centre. The successful grant process and commencement of design work were a massive administrative undertaking that sets up the construction phase for the coming year.

Our Works Team executed a substantial road maintenance program, ensuring essential regional access and safety:

- Major resheeting projects were completed, including Collins Road, Norton Road, and key sections of the Morawa-Yalgoo Road.
- The essential roadworks on Morawa South, Boundary, and Hill Roads were completed in March 2025.
- We saw the commencement and near-completion of drainage and road improvements at Solomon Terrace, a vital component of the precinct masterplan.

To enhance our service delivery capacity, the Shire invested in new plant and equipment, including the supply and delivery of a new compact sweeper and a truck loader, directly supporting the operational efficiency of our outside crew.



A WORD FROM THE CEO

The Shire's staff was central to facilitating a dynamic range of community events, from the school holiday programs (including the successful basketball and skate clinics) and the Biennial Art Exhibition to events coordinated with partners like Blue Light and Fair Game.

We also saw the completion of the Recreation Centre roof and the commencement of the tennis court project, ensuring these sporting facilities are well-maintained and in excellent working condition. The 5-year renewal of the Shared Medical Services agreement between Morawa and Perenjori was another critical milestone, securing continuity of care for our and our neighbours' residents – an important regional initiative.

The Shire has continued to invest in the livability of Morawa. The Solomon Terrace precinct has begun its transformation with new solar lighting, paths, and curbing. In town, we saw the relocation of the Visitor Centre to the Old Roads Board building, which also facilitated the establishment of a new gallery space, enriching our arts and culture offerings.

I would like to take this opportunity to thank the Shire staff for their hard work and adaptability during a year of change. The commitment demonstrated by the entire staff during this time of change is truly commendable. I also extend my gratitude to the Shire President and Council for their support as I step into this role.

While I have only recently arrived in Morawa, I am incredibly impressed by the community spirit and resilience. I look forward to leading the organisation into the next phase of its development, particularly as we move into the construction of the new Early Education Centre and continue to deliver on our strategic goals.

MARTY SYMMONS
CHIEF EXECUTIVE OFFICER



Shire Services

Council provides a variety of services for the community under a wide range of legislation, including:



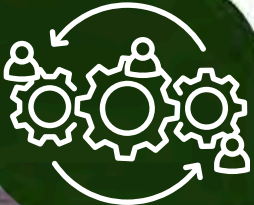
\$830,689

Annual cost for operation of Community Facilities including the pool and sporting grounds



596

Dwellings in the Shire of Morawa



- Dog control
- Planning approvals
- Roads, footpaths and kerbs
- Street lighting
- Waste management
- Community Events
- Cemetery Services
- Bushfire Control and Prevention



- Community buildings
- Community development
- Environmental Health
- Library services
- Playgrounds
- Parks and gardens
- Recreation facilities and gym
- Swimming pool
- Youth Centre
- Department of Transport Services



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Major capital works projects completed over 2024-2025

A Snapshot of Morawa

Morawa is an Aboriginal name that first appeared on local maps in 1910, referring to a nearby rock gnamma hole. The name may come from "Morowa" or "Morowar," terms for the dalgite – a small, earth-burrowing marsupial related to the bilby. Another possible interpretation of the name is "the place where men are made."



Morawa officially became a townsite in **1913**



Total Land Area in the Shire of Morawa
3516km²



Total Shire Population
660*



Number of Rateable Properties
567



Our population identifies as-
49.7% Male*
50.3% Female*



Total Length of Footpaths within the Shire
3.5kms



Total Length of Roads within the Shire
Unsealed **815kms**
Sealed **970kms**

Strategic Community Plan

Our Plan

The Shire's current Strategic Community Plan was first adopted in 2022 and subsequently underwent a review endorsed by Council on 19 June 2025.

The Plan outlines the community's long-term vision, priorities, and aspirations, guiding the Shire's decision-making and informing its actions. It provides a clear direction for Council, ensuring decisions are aligned with the community's needs and future goals. The Strategic Community Plan includes a range of key strategies designed to support the development of a shared, sustainable, and vibrant future for Morawa.

Our Aspirations

The overarching vision of the Strategic Community Plan can only be achieved through the collective efforts of all groups, organisations, and community members. To help focus these efforts, the vision is supported by seven clearly defined Community Aspirations, each accompanied by strategic focus areas that guide planning and action.



Create a sense of place for visitors

- Factor the Visitor experience into planning and design decisions
- Develop and Implement a Tourism Plan
- Embrace a commitment to excellent service
- Ensure the townsite and its services are accessible to all



Activate a vibrant small business sector

- Facilitate and support small business
- Encourage variety and competition
- Maintain strong support systems and services



Take pride in our community and an aesthetically appealing townsite

- Develop and implement a townsite greening plan
- Enhance the appearance of homes, gardens, businesses, public buildings and open spaces
- Utilise public art
- Celebrate our wins



Embrace cultural and social diversity

- Develop and implement an Arts and Culture plan
- Champion inclusion and engagement
- Invest in socialisation and belonging
- Promote positive aging in place across the community



Occupy a Safe and Healthy living space

- Build safer neighbourhoods
- Occupy fit for purpose housing
- Increase active living
- Enhance health service provisions



Be future focused in all we do

- Ensure the Shire and its assets are well resourced and sustainable
- Embrace recycling and renewable energy
- Foster passion and belief in younger residents



Cement strong foundations for growth and prosperity

- Safe and suitable road and other transport networks
- ready to go commercial and industrial facilities
- Enhance partnerships and alliances

Create a Sense of Place for Visitors

Factor the visitor experience into planning and design decisions

Further improvements, including the construction of new pathways, roads and parking bays and the installation of solar streetlights at the Solomon Terrace Precinct, are enhancing Morawa's visual appeal for visitors. Additionally, new information signage throughout the townsite and at the pergola at the Southern entrance of town will assist visitors in navigating and exploring the area more easily.

Embrace a commitment to excellent service

The Morawa Visitor Centre has relocated to a new location at the Old Roads Board building. The new site offers easier access for visitors, including ample caravan parking and ramp access. The Visitor Centre shares the building with the newly refurbished Morawa Arts and Cultural Centre, enhancing the experience for tourists and community members alike.

Ensure the Townsite and its services are accessible to all

Construction has continued as part of the Shire's 10 year shared footpath upgrade plan, new dual lane paths are set to start on Broad Ave and Gill Street at the end on 2025.

Develop and Implement a Tourism Plan

Our Tourism Plan was officially adopted in 2022, and the Shire is diligently working towards our outlined action steps. This includes collaborations with Astrotourism, ICRAC and Australia's Golden Outback to promote the region. Notable activities have included features in articles for the North West Travel Guide, as well as hosting events such as our Biennial Art Awards and Exhibition and the Midwest NAIDOC event. Additionally, we have been actively promoting our online Community Calendar with the invaluable support of the community.

Activate a Vibrant Small Business Sector

Shire support & approvals for small business

We continually promote and support the establishment of new businesses within the Shire. Over the past financial year, we have witnessed the re launch of Café 6623, run by dedicated volunteers from the Morawa Speedway, along with Wallace Plumbing and Gas and Terraform Contracting occupying two of our business units, which have flourished over the past 12 months.

Encourage variety and cooperation

We frequently collaborate with local community organisations such as Desert Blue Connect, Morawa Community Resource Centre (CRC), and the WA Police Blue Light Project, as well as the Morawa NAIDOC Working Group. Together, we have co-hosted various community events, including the Morawa Community Connections Expo, the Morawa Christmas Street Festival, school holiday programs, seniors event, men's and women's mental health events, and community movie nights. We have also worked with MEEDAC helping hands program to help maintain the Widimbia Trail.

Maintain strong support systems and services

Shire continues to advocate for improvements to basic utilities and services at the State & Federal level. We have been working to improve the public WIFI and CCTV.

Take Pride in our Community and an Aesthetically Appealing Townsite

Enhance the appearance of homes, gardens, businesses, public buildings, and open spaces

Our Parks and Gardens team have been working tirelessly to make sure that our town site and green spaces are well maintained. We have also completed the removal of 3 dilapidated properties damaged by Cyclone Seroja.

Utilise public art

As a part of our public art initiative, we arranged a variety of events including North Midlands project NAIDOC day public art workshop. We have also completed the fit out of the Morawa Arts and Cultural Centre at the Old Roads Board Building with exhibitions and workshops scheduled for 2025-2026.

Celebrate our wins

- The 2024 Morawa Art Awards and Exhibition highlighted our community's vibrant spirit, attracting the largest turnout ever, with over 400 artworks submitted.
- We announced the recipients of the Sinosteel Future Fund Grant, which will support local initiatives and groups.
- The Shire secured extra funding from the State Government's Growing Regions Program to support the construction of the Early Childhood Education Centre.
- The Shire's 2024 Compliance Audit Return was confirmed to be 100% compliant.
- Cr. Stokes received the 2024 WALGA Merit Award for his contributions to local government.
- Cr. Collins was honored with the Community Health Professional of the Year Award.

Embrace Cultural and Social Diversity

Develop and implement an arts and culture plan

We have collaborated with North Midlands to co-host a series of art workshops at the youth center during school holidays and our NAIDOC celebrations. With the completion of the Morawa Arts and Cultural Centre, our goal is to make this venue accessible for local art groups and artists to utilise as a gallery and workshop space.

Champion Inclusion and Engagement

Midwest NAIDOC events have fostered opportunities to cultivate respectful and sustainable relationships between Aboriginal and non-Aboriginal communities, leading to a deeper understanding and appreciation of Aboriginal culture and achievements. Additionally, we continue to support local youth through our Youth Centre's after-school and school holiday programs, offering a variety of activities that promote social inclusion and mental well-being.

Invest in socialisation and belonging

The Shire collaborates closely with local community groups, offering well-maintained venues to host community events and enhance social opportunities for residents in the region.

Promote positive aging in place across the community

We have actively engage with our senior community members, having partnered with Desert Blue Connect to host several events during Seniors Week, including an intergenerational art session. Our community events attract a diverse audience, with participants of all ages coming together. The Shire has also worked closely with the Morawa Visitors Centre and Morawa Historic Museum whose volunteer base is majority senior members.

Occupy a Safe and Healthy Living Space

Build safer neighbourhoods

- The Shire has successfully upgraded the lighting on Winfield Street and Solomon Terrace to improve vision at night time.
- We have also installed fencing around the Old Hospital.
- Collaborating closely with DFES, we have organised Volunteer Bush Fire Training sessions and produced Fire Safety information booklets for all volunteers.
- Road safety remains a top priority, supported by grant funding from Road Wise WA. We have completed a brief road safety video titled Safe Streets Morawa, featuring local school children.
- To enhance access and safety for the Royal Flying Doctor Service and St John Ambulance, illuminated wind direction indicators and solar lights have been installed at Morawa airport.
- We maintain strong partnerships with local emergency service personnel and ranger services to ensure community safety.
- New safety bollards have been installed at the crossing of Morawa-Wubin Road.
- We continue to maintain our vast sealed and unsealed road network to ensure the safety of motorists.



Occupy fit for purpose housing

The Shire is actively exploring future planning options to establish workforce and community housing within Morawa. With government grants expected to open in 2026, we are researching the most effective and functional options for new housing development that will benefit the community.

Increase active living

We have hosted various sports activities for our youth, including basketball and skateboard clinics, and welcomed Fair Game to promote the importance of physical exercise and healthy eating. The completion of the new roof on the Recreation Centre will ensure that activities can be hosted year-round. Additionally, we have supported the Morawa Tennis Club with the construction of new tennis courts, set to be completed in 2026. We have also organised Bike Week community events and continue to expand our dual-lane footpath programs, ensuring safer access for pedestrians and cyclists.

The Shire was also involved in the State Governments Kidsport regional Pools program, helping subsidise the cost of seasonal pool passes for eligible families.

We also continue to ensure that the Morawa Community Gym and Swimming Pool is well maintained and available to the community.

Enhance health service provisions

The Shire has worked closely with the Morawa and Perenjori health services to renew a new five-year shared medical services agreement, ensuring adequate healthcare within the community. Additionally, we have collaborated with Desert Blue Connect to co-host a series of events at the youth center encouraging and teaching stress and anxiety coping strategies as well as a men's and women's mental health event focusing on available mental health support within Morawa.

Be Future Focused in all we do

Ensure the shire and its assets are well resourced and sustainable

To ensure the commitment of a well run regional Shire, we have completed a 5 stage review of several policy manuals to ensure that we are still compliant and up to date with current regulations. The Shire has also appointed an independent chair on the Audit, Risk and Improvement Committee to highlight our commitment to ensuring the Shire remains 100% compliant for future audits. The adoption of the 2024-2034 Waste management plan, 2025-2035 Road management plan, road maintenance plan and the review of the Strategic community plan ensures our facilities and infrastructure are sustainable for the future.

Embrace recycling and renewable energy

The Shire has adopted a new 10 year waste management plan to ensure the longevity of the current Morawa Landfill. The plan will encourage a reduction of food and packaging waste, encourage recycling and better manage the current refuse facility and promote community waste management education.

We have also made the more environmentally friendly choice to install solar streetlights as part of the Solomon Terrace Master plan.

Fostering Passion and Belief in Younger Residents

We have successfully secured funding for the development of the Morawa Early Childhood Education Centre, set to begin construction in 2026. This project represents a significant step forward in addressing the educational needs of children aged 1-5, where there is currently a gap.

Our Shire-run youth centre provides a safe environment for Morawa's youth aged 8-18 years. With a consistent focus on school holiday programs that feature a range of activities including sports, arts and crafts and the promotion of healthy lifestyle choices designed to build resilience, enhance social interaction, and develop life skills. We frequently collaborate with external organisations such as Fair Game, the Carey Right Track Foundation, Infinity Skate, Desert Blue Connect, and North Midlands Project to inspire our local youth with fresh ideas and activities.

Cement Strong Foundations for Growth and Prosperity

Safe and suitable road and other transport networks

Focusing on the maintenance and enhancement of our existing road infrastructure, we have successfully completed several significant road projects. These include the widening and sealing of the Morawa-Yalgoo Road, as well as the gravel resheeting project on various roads such as Collins Rd, Norton Road, Koolanooka South, Stephen Road, and White Road. We also saw the completion of the upgrade of the Morawa South, Hill and Boundary Roads in conjunction with the Shire of Perenjori. With over 815 km of unsealed roads to maintain within the Shire, our graders drivers consistently ensure the maintenance of these roads is a top priority. Additionally, we have completed street drainage projects on Winfield and Stokes Roads.

Ready-to-go commercial and industrial facilities

The Industrial Units have seen two new tenants, Wallace Plumbing and Gas and Terraform Contracting as well as continuing to be the location of the Morawa Community Gym

Enhance partnerships and alliances

The Shire maintains strong partnerships with multiple commercial operators including GSBC for our building services, Jetline for footpath construction and Rowe contracting for road works. We have also partnered with REED WA for the future management of the Early Childhood Education Centre, and continue to work closely with the Mid-West Development Commission, multiple government agencies, and neighbouring local shires.

Governance & Statutory Reporting Standards

Disability Access & Inclusion Plan (DAIP)

Section 29 (2) The Disability Services Act WA 1993 (amended 2004) requires all local governments to develop, maintain and implement a Disability Access and Inclusion Plan (DAIP) each year. DAIP's benefit everyone in the community especially people with disability, the elderly, families and carers, and people from culturally and linguistically diverse backgrounds.

The Act also requires annual reporting on the DAIP progress to the Department of Communities and to provide details of activity in annual reports.



The Shire adopted its new Disability Access and Inclusion Plan 2024–2029 during the reporting year, following a process that included internal review, community consultation, and input from key stakeholders to ensure the plan reflected local needs and expectations. The draft DAIP was made available for public comment and finalised before being formally endorsed by Council, establishing strengthened priorities for accessibility, inclusion and community participation.

The Shire continued to advance the implementation of its Disability Access and Inclusion Plan 2024–2029, with all strategies remaining active and progress underway across all seven DAIP outcome areas. Compared to 2023–24, the Shire strengthened its internal processes, with increased use of accessible event planning tools, and ongoing reviews of ACROD parking, footpaths and community facilities.

Significant achievements this year included upgrades to the Morawa Recreation Centre and art gallery, improving universal access and lighting, and securing additional funding for ongoing footpath accessibility improvements, building on the groundwork completed in 2023–2024

The Shire also expanded accessible communications, updating website content, improving navigability, and ensuring promotional materials follow accessible formats and plain-language guidelines.

Overall, the Shire maintained steady progress across all DAIP outcomes, demonstrating continued commitment to removing barriers, improving accessibility, and ensuring inclusion across services, events, infrastructure and communication.

Inclusive Events

Beyond ensuring accessibility across Council-owned buildings and facilities, the Shire also aims to create an environment where all individuals, regardless of their abilities, backgrounds or circumstances, are valued, respected, and supported to participate and contribute. This commitment extends to the way we design our community events, which are deliberately planned to reflect the diversity of our community.

Our events cater to a wide range of ages, abilities and cultural backgrounds, ensuring that everyone has the opportunity to be involved in a meaningful way.

To support inclusive events, the Shire follows established procedures that help remove barriers to participation. This includes holding events in accessible venues, providing event information across various channels in clear and plain language, incorporating emergency and safety planning that considers different needs, and ensuring staff and volunteers are trained to support attendees appropriately. These practices help ensure our events are welcoming, safe and inclusive for all community members.

This approach guided key events during the year, such as Seniors week activities, Youth Week activities, Biennial art awards, and the Midwest NAIDOC celebrations, among others, ensuring they were welcoming and inclusive for all attendees.



Governance & Statutory Reporting Standards



Public Interest Disclosure

The Shire of Morawa is committed to fostering a culture of transparency and accountability in line with the Public Interest Disclosure Act 2003 (the Act) and the associated Code established by the Commissioner for Public Sector Standards.

The Public Interest Disclosure framework is designed to achieve two main goals:

- To encourage the reporting of corrupt or improper conduct by government officials and in the use of public monies.
- To provide protection to those who make disclosures against reprisals, civil, and criminal liability.

Making a Disclosure

- Disclosures relating to the Shire of Morawa should be referred to the Shire of Morawa's Public Interest Disclosure Officer.
- Disclosures can be made about Shire Officers and/or Elected Members.

The Public Interest Disclosure Officer is legally required under the Act to ensure all disclosures are handled with strict confidentiality and that the person making the disclosure is provided adequate protection from any form of reprisal.

The Shire of Morawa received no Public Interest Disclosures during the 2024–2025 reporting year.

Record Keeping Plan

The Shire of Morawa is committed to maintaining accessible, efficient, and compliant record keeping practices. We adhere strictly to relevant legislation, including the State Records Act 2000 (WA).

Our established Record Keeping Plan (RKP) includes a comprehensive Records Management Procedure Manual. This manual details specific procedures, addresses management issues, and clearly defines staff roles and responsibilities for records.

We are dedicated to maintaining a high standard of record keeping and are scheduled to review and update the RKP during the 2025-2026 financial year to ensure continuous improvement and best practice.

Governance & Statutory Reporting Standards



Freedom of Information Act 1992

National Competition Policy

In 1995, the Council of Australian Government entered into agreements known as the National Competition Policy. The Policy is a whole of government approach to bring about reform in the public sector to encourage government to become more competitive.

Local Government will mainly be affected where it operates significant business activities (defined as one that generates an annual income from fees and charges exceeding \$200,000) that compete or could compete with private sector business. The Shire of Morawa does not operate any such businesses.

A review of the Local Laws found that they had no impact on the competition across the Shire.

The Shire of Morawa is committed to public transparency and accountability in its decision-making and governance.

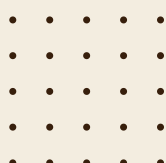
The Shire's affairs are governed by seven (7) elected members. The Council typically meets on the Third Thursday of each month, excluding January. These meetings are open to the public, and the dates and times are advertised on the Council's website and notice boards.

In accordance with the Freedom of Information Act 1992 (WA), people have a right to apply for access to non-exempt documents held by the Shire.

Nominated documents can be inspected upon application and payment of the prescribed fee at the Shire Office, 26 Winfield Street, Morawa, during normal business hours.

Applications received are considered on the basis of the Act, which includes restrictions such as not contravening the privacy rights of any individual. All applications are subject to an administrative charge in accordance with the Act.

The Shire of Morawa received no Freedom of Information requests during the 2024-2025 reporting year.

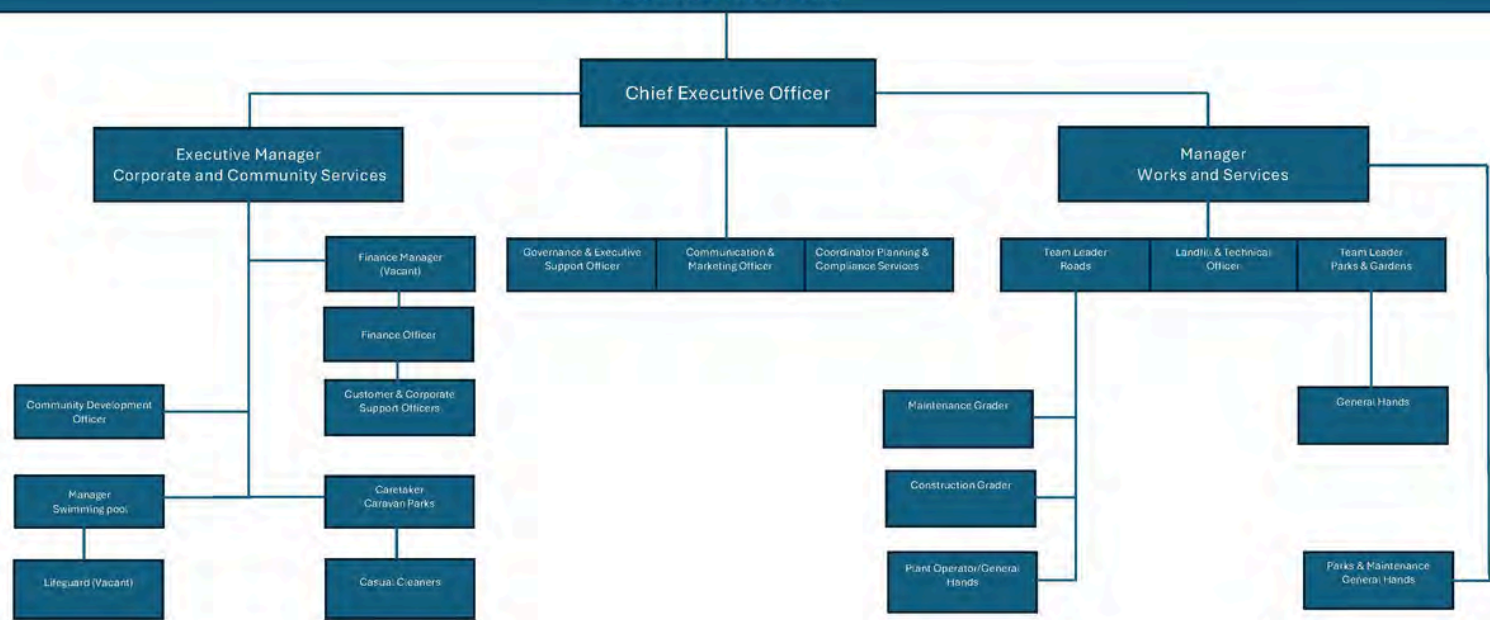


Organisational Chart

SHIRE OF MORAWA
ORGANISATIONAL STRUCTURE



ELECTED MEMBERS



Employee Payments

For the purpose of Regulation 19B of the Local Government (Administration) Regulations 1996 the following information is required to be included in Council's Annual Report:

The number of employees of the Shire of Morawa entitled to an annual salary:

- Of \$130,000 or more; and
- That falls within each band of \$10,000 over \$130,000.

There was one employee entitled to an annual salary of \$130,000 or more during 2024-2025.

This salary range was between \$160,000 and \$169,999.

Shire Staffing

The Shire of Morawa had a total of 34 employees as at 30 June 2025. This figure reflects the organisation's workforce capacity at the conclusion of the 2024-25 financial year.

The Shire is one of the largest employers in Morawa, with a diverse workforce that includes Management, Administration staff, cleaners, outside staff as part of our Parks and Gardens and maintenance team and Road Maintenance and Construction personnel.

Morawa Shire Councillors



Shire President

Cr Karen Chappel

Elected Member since – 2005

President since – 2009

Term Expires – 2029

Email: karen.chappel@morawa.wa.gov.au

Committees/ Boards and Advisory Groups:

The Australian Black Spot Consultative Panel WA, Pathways to Politics Advisory Committee, President & Voting Delegate of Northern Country Zone, Audit & Risk Management Committee, President WALGA, Morawa Sinosteel Future Fund Committee, Northern Country Zone Committee LG House Trust, LG Insurance Scheme, ALGA, State Roads Fund to LG Advisory Committee



Deputy Shire President

Cr Ken Stokes

Elected Member since – 2009

Deputy President since – 2022

Term Expires – 2029

Email: ken.stokes@morawa.wa.gov.au

Committees/ Boards and Advisory Groups:

Audit & Risk Management Committee Regional Road Group – North Midlands Morawa, Sinosteel Future Fund Committee, Voting Delegate for Northern Country Zone, LG representative for Development Assessment Panel



Cr Debra Collins

Elected Member since – 2013

Term Expires – 2025

Email: debra.collins@morawa.wa.gov.au

Committees / Boards / Advisory Groups:

Audit & Risk Management Committee Delegate of the Local Emergency Management Committee, LG representative for Development Assessment Panel



Cr Mark Coaker

Elected Member since – 2022

Term Expires – 2029

Email: mark.coaker@morawa.wa.gov.au

Committees / Boards / Advisory Groups:

Chair of the Local Emergency Management Committee, LG representative for Development Assessment Panel.

Morawa Shire Councillors



Cr Grant Chadwick

Elected Member since - 2023

Term Expires - 2027

Email: grant.chadwick@morawa.wa.gov.au

Committees / Boards / Advisory Groups:

Regional Road Group- North Midlands



Cr Diana North

Elected Member since - 2023

Term Expires - 2027

Email: diana.north@morawa.wa.gov.au

Committees / Boards / Advisory Groups:

Audit & Risk management Committee



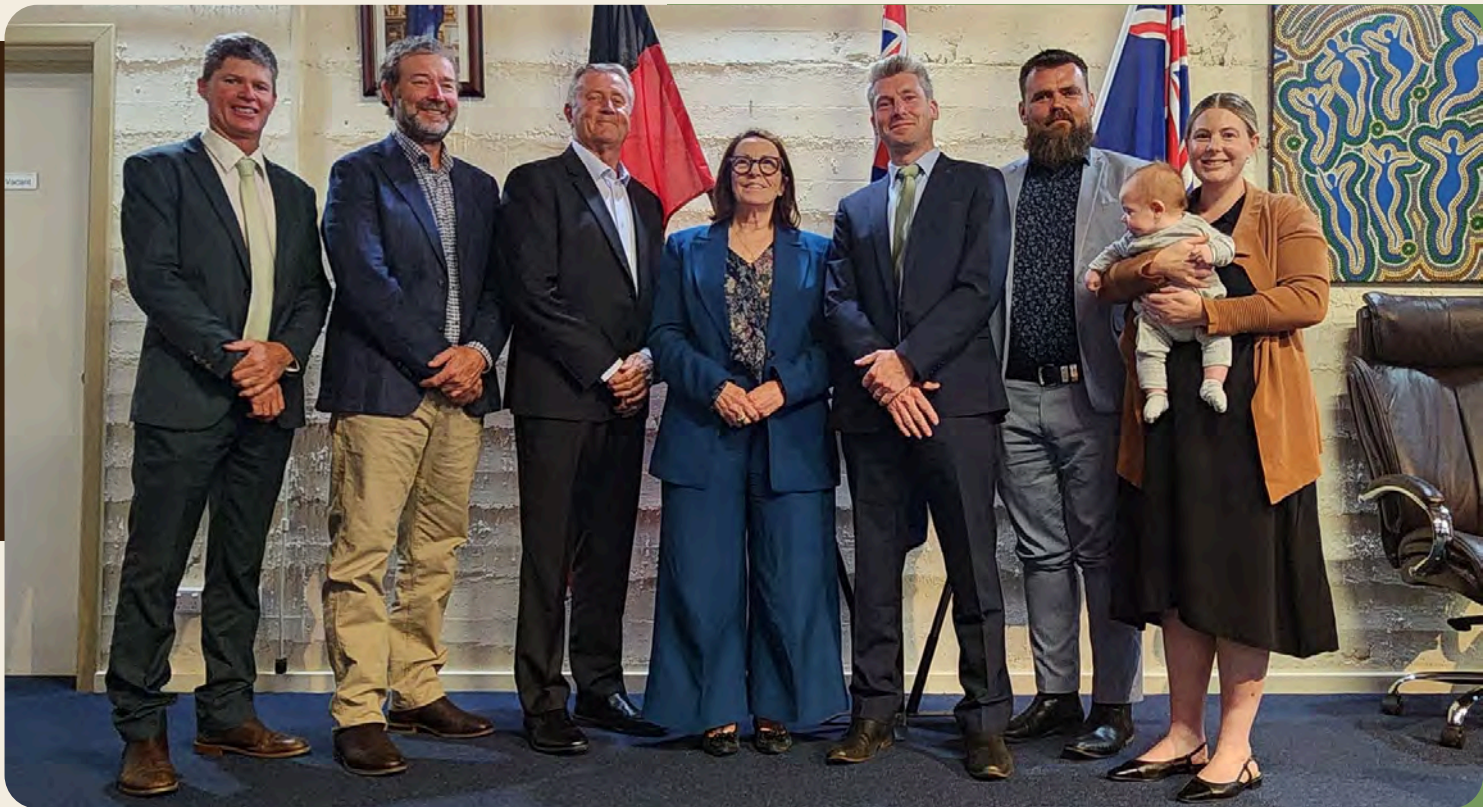
Cr Dean Clemson

Elected Member since - 2024

Term Expires - 2027

Email: dean.clamson.wa.gov.au

Governance & Statutory Reporting Standards



ELECTED MEMBER BUDGET 2024-2025

President's Allowance	\$18,126
Deputy President's Allowance	\$4,532
Councillors Meeting Attendance Fees	\$68,224
Other Expenses	\$10,200
Travel and Accommodation Expenses	\$6,000
Total	
\$107,082	

Council Meeting Attendance & Training Schedule

ELECTED MEMBER	Ordinary Council Meeting	Special Council Meeting	Audit & Risk Meeting	Annual Electors Meeting
Cr K. Chappel	10/11	04/04	03/03	01/01
Cr K. Stokes	10/11	04/04	03/03	01/01
Cr D. Collins	11/11	03/04	00/03	01/01
Cr M. Coaker	11/11	03/04	-	01/01
Cr G.Chadwick	10/11	04/04	-	01/01
Cr D. North	10/11	04/04	01/03	01/01
Cr D. Clemson	11/11	03/04	-	01/01

COUNCILLOR TRAINING	Serving on Council	Understanding Local Govt	Meeting Procedures	Conflicts of Interest	Understanding Financial Reports & Budgets
Cr K.Chappel	Completed	Completed	Completed	Completed	Completed
Cr K. Stokes	Completed	Completed	Completed	Completed	Completed
Cr D.Collins	Completed	Completed	Completed	Completed	Completed
Cr M. Coaker	Completed	Completed	Completed	Completed	Completed
Cr G. Chadwick	Completed	In Progress	Completed	Completed	Completed
Cr D. North	Completed	Completed	Completed	Completed	Completed
Cr D. Clemson	In Progress	In Progress	In Progress	In Progress	In Progress

Community Engagement Activities & Outcomes

The Shire maintained and strengthened partnerships with key local organisations to enhance the delivery of services and information to the community. These partnerships played an important role in improving outreach, supporting joint initiatives and ensuring residents remained connected to available programs and supports.



Morawa Youth Centre

The Youth Centre continued to play an important role in youth engagement by delivering after-school drop-in services and a variety of school holiday programs.

The Centre worked closely with local organisations, external facilitators and volunteers including Desert Blue Connect, Fair Game, Blue Light WA, Infinity Skate and North Midlands to provide activities that support social connection, wellbeing and skills development.

The Youth Centre remains a valuable community hub, offering a safe and supportive space for young people to participate, learn and build positive relationships.



Town Teams Do Over Inception workshop

The Shire partnered with the Town Team Movement to deliver the Morawa Do-Over Inception Workshop, a community-building initiative designed to bring residents, businesses and local leaders together to identify positive actions to improve Morawa.

Held on 14 September, the workshop engaged participants in collaborative idea-sharing, quick-win project planning, and hands-on activities that encouraged creativity and local problem-solving.

Attendees explored new approaches to activating community spaces and helped shape future priorities for Morawa's Town-Centre and neighborhood improvements. The workshop forms the foundation for a broader Do-Over program, aimed at empowering community-led action and fostering a more vibrant, connected Morawa.

Grant Funded Events

The majority of the Shire's events are funded through successful grant applications. This external funding enables us to deliver a diverse and engaging calendar of community events while reducing the financial impact on our own operational budget.

Below is a breakdown of some of our Grant Funded events for the financial year.



Department of Transport Bike Week Grant (\$1,200)

Held on 6 October 2024 at the Morawa Sports Oval, the event featured a community bike ride, treasure hunt, obstacle course, slow-cycle race, and a Safe Riding Workshop focused on improving road safety awareness among local families. Although attendance was lower due to competing events, the program had a strong positive impact, increasing participants' confidence, safety knowledge and physical activity. Activities were well received, with parents and young riders highlighting the value of hands-on learning and the enjoyable, inclusive environment created on the day.

Department of Communities Youth Week Grant (\$3,000)

The Youth Week WA grant enabled the Shire of Morawa to deliver a series of free, high-quality activities for local young people, including a wellness session with Desert Blue Connect, a sports day, an art day, and a community talent show. The funding covered materials, equipment and prizes, allowing all participants to take part without cost barriers. Parents, staff and young people provided very positive feedback, noting strong engagement, boosted confidence, and pride in the creativity showcased throughout the week. The grant was essential in making the program inclusive, impactful and well-attended.



Department of Creative Industries, Tourism and Sport (CITS) Sustainability and Community Youth Engagement Grant (\$14,280)

The Youth Morawa Skills Clinics were successfully delivered in partnership with the Morawa Youth Centre, Carey Right Track Foundation and Infinity Skate, offering a series of basketball and skateboarding sessions for young people across January and April 2025.

Across 12 clinics, the program recorded strong participation from local youth, supported by planning sessions informed by surveys and stakeholder engagement. The project also contributed to staff development in planning, risk management, communication and grant administration. All child safety, reporting and acknowledgement requirements were met, and the project was delivered within the agreed timelines and budget.



Grant Funded Events



National Indigenous Australians Agency (NIAA) NAIDOC Week Grant (\$25,000)

The Shire partnered with local schools, Elders and regional organisations to deliver the Midwest NAIDOC Event 2024, held in Morawa and celebrating the theme Keep the Fire Burning – Blak, Loud and Proud. The day brought together families, students and cultural leaders for a march to Town Square, a Welcome to Country, guest speakers including Hon. Hannah Beazley, Dr. Charmaine Papertalk Green and Alicia Janz, and performances by MDHS students and the Binmaga Yamaji Dance Group. A range of cultural and educational activities—including wildlife displays, storytelling, puppet-making workshops and community wellbeing stalls—supported learning, connection and celebration across the region. The event successfully strengthened cultural pride, regional participation and community relationships, reinforcing Morawa’s role as a central gathering place for Yamatji families and partner towns.



**KEEP THE FIRE
BURNING!
BLAK, LOUD
AND PROUD**
7-14 JULY 2024



COTA WA Seniors Week Grant Income (\$1,000)

Hosting a series of activities designed to foster social connection and wellbeing for older residents. Events included a Games Day, a clay-sculpting session and a movie night, engaging 24 participants across multiple venues in Morawa. Activities were well received, with strong participation in Games Day and positive intergenerational interaction during the sculpting workshop. Feedback highlighted the value of creating opportunities for seniors to connect, stay active and engage creatively, with the program helping identify future opportunities for youth-senior collaboration and continued demand for social activities in the community.



Expenditure Snapshot



The below list provides a snapshot of some of the capital and operating expenditures and initiatives that the Shire delivered during 2024- 2025.



Resheeting rural roads/renewal of rural & urban roads and road maintenance*

\$4,556,642M



Beautifying parks, gardens, open spaces and the Wildflower Park Playground

\$640,023K



Landfill, sewerage facilities and rubbish collection, cemetery works, airport.

\$657,089K



Maintaining our sport and leisure facilities

\$996,089K



Interim Depot Replacement Works

\$223k



Caravan Park and Tourism*

\$332,483K



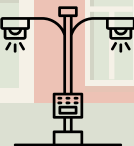
Fire and Ranger Services*

\$153,006K



Youth Centre and Community Events*

\$302,284



Solomon Terrace Precinct Redevelopment

\$261K



Plant Replacement

\$597k

**Includes funding from Federal/State Government*

Capital Works Program

The improvement of our existing infrastructure has been a central priority in this year's budget, with a number of key projects set to continue into the 2025-2026 financial year. We are also looking forward to the commencement of construction on the \$3.7 million Early Childhood Education Centre, a significant investment in the future of our community.



Roads Program

Morawa-Yalgoo Road

Widening and sealing works.

Nanekine Road

Clearing permits underway.

Construction planned for 2025/2026

Black Spot Funding Project

Evaside Road and Stephens Road
Intersection

Clearing permits underway.

Construction planned for 2025/2026.

Gravel Sheeting Program (Various Roads)

Gravel sheeting works undertaken on:

Collins Road

Norton Road

Koolanooka South Road

Stephens Road

White Road



Grant Funding – Local Roads and Community Infrastructure Program (LRCIP)

Project A – Winfield Street

Significant drainage upgrades were completed, including installation of culverts and pipes to prevent flooding along the main street.

This project utilised a portion of the LRCIP grant funding.

Project B – Solomon Terrace

Major enhancements were delivered, including:

- Installation of solar lighting
- Construction of new footpaths
- Development of a new sealed parking area

Ongoing works include the installation of CCTV systems in the area.

Other Completed Projects

Replacement of the Morawa Recreation Centre Roof

Interim Depot Replacement Works







Financial Performance



Expenditure

Operating Expenditure was \$8.052M. Most categories of expenditure were less than the approved budget with the most significant savings in materials and contracts.

Major areas of Capital Expenditure included:

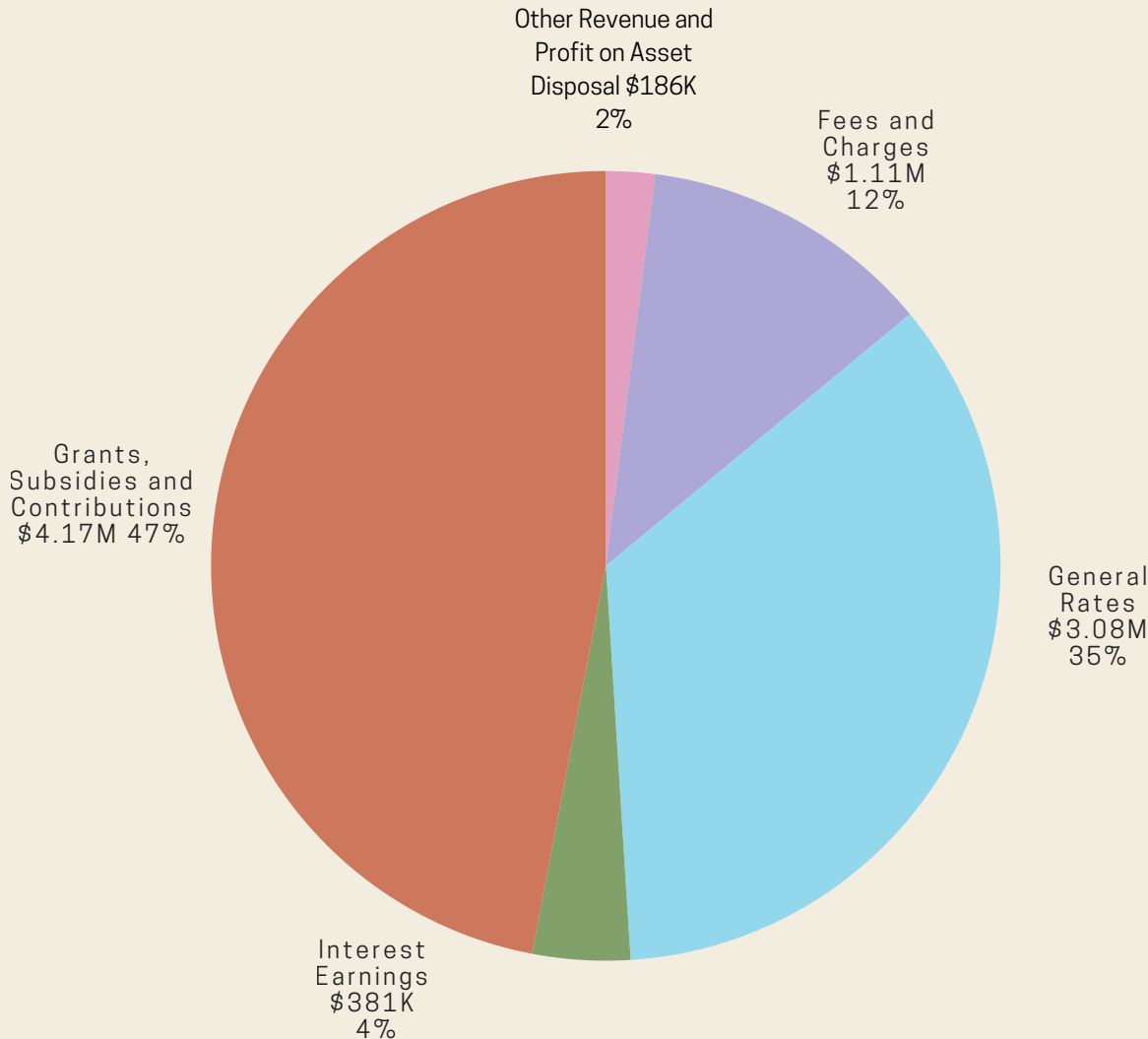
		2024 Actuals	2025 Actuals
	Footpaths and Cycleways	\$122K	\$70K
	Land and Buildings	\$391K	\$404K
	Other Infrastructure	\$402K	\$319K
	Parks and Gardens	\$113K	\$167K
	Plant and Equipment	\$841K	\$167K
	Roads	\$1.38M	\$1.84M

Financial Highlights










Revenue:

Operating Revenue generated for 2024-2025 year was \$7.24M. Grant and Interest revenue were both higher than budgeted for the Financial Year.



Financial Summary

2023/2024 Financial Year		2024/2025 Financial Year
Total Assets \$104,315,908		Total Assets \$105,089,450
Total Liabilities \$2,150,589		Total Liabilities \$2,074,545
Equity/Net Assets \$102,165,319		Equity/Net Assets \$103,014,905
Operating Revenue \$7,072,391		Operating Revenue \$7,058,840
Operating Expenditure \$7,062,198		Operating Expenditure \$8,052,106
Operating Surplus/ (Deficit) \$2,996,671		Operating Surplus/ (Deficit) \$2,138,966
Non-Operating Revenue \$2,033,943		Non-Operating Revenue \$1,842,852
Capital Expenditure \$3,103,497		Capital Expenditure \$6,578,641
Cash Backed Reserves \$7,067,167		Cash Backed Reserves \$7,740,798

Financial Position:

The Shire of Morawa's financial position remains strong and stable, despite undertaking significant capital expenditure during the 2024-2025 financial year. We successfully progressed major repair and renewal works at the Recreation Centre and key road asset renewal projects, ensuring our infrastructure continues to serve the needs of the community while simultaneously planning for future strategic projects.

In response to the State Government property revaluation that led to increased rates for many residents, the Shire demonstrated support by waiving interest charges for those utilising instalment and payment plans.

Our operational activities rely on multiple revenue streams, with Grants being the largest contributor to income. As a final net result, the Shire achieved an operating surplus of \$850,000 for the 2024-2025 financial year, primarily attributed to savings made within the Materials and Contracts budget.

SHIRE OF MORAWA
FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

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The Shire of Morawa conducts the operations of a local government with the following community vision:

The Shire's vision is to be a welcoming and inclusive community that embraces what makes it unique, offering livability, variety, and opportunity for all.

Principal place of business:
26 Winfield Street
MORAWA WA 6623

**SHIRE OF MORAWA
FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

*Local Government Act 1995
Local Government (Financial Management) Regulations 1996*

Statement by CEO

The accompanying financial report of the Shire of Morawa has been prepared in compliance with the provisions of the *Local Government Act 1995* from proper accounts and records to present fairly the financial transactions for the reporting period ended 30 June 2025 and the financial position as at 30 June 2025.

At the date of signing this statement the particulars included in the financial report are not misleading or inaccurate.

Signed on the 27th day of November 2025



CEO

Marty Symmons
Name of CEO



SHIRE OF MORAWA
STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2025

	Note	2025 Actual \$	2025 Budget \$	2024 Actual \$
Revenue				
Rates	2(a),24	3,079,289	3,093,700	2,883,149
Grants, subsidies and contributions	2(a)	2,309,005	1,493,982	2,780,586
Fees and charges	2(a)	1,105,452	1,084,125	960,372
Interest revenue	2(a)	380,649	326,001	326,108
Other revenue	2(a)	184,445	98,000	122,176
		7,058,840	6,095,808	7,072,391
Expenses				
Employee costs	2(b)	(2,371,814)	(2,422,079)	(1,855,750)
Materials and contracts		(2,484,824)	(2,993,706)	(2,506,368)
Utility charges		(406,096)	(399,264)	(350,652)
Depreciation		(2,333,542)	(2,340,527)	(1,926,903)
Finance costs	2(b)	(16,707)	(12,025)	(12,500)
Insurance		(259,677)	(306,423)	(270,013)
Other expenditure	2(b)	(179,446)	(171,832)	(140,012)
		(8,052,106)	(8,645,856)	(7,062,198)
		(993,266)	(2,550,048)	10,193
Capital grants, subsidies and contributions	2(a)	1,860,056	2,784,819	2,032,682
Profit on asset disposals		44,046	35,520	0
Loss on asset disposals		(58,586)	(29,248)	0
Fair value adjustments to financial assets at fair value through profit or loss	4(b)	(2,664)	0	1,261
		1,842,852	2,791,091	2,033,943
Net result for the period		849,586	241,043	2,044,136
Other comprehensive income for the period				
Nil				
Total comprehensive income for the period		849,586	241,043	2,044,136

This statement is to be read in conjunction with the accompanying notes.



SHIRE OF MORAWA
STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2025

	Note	2025 \$	2024 \$
CURRENT ASSETS			
Cash and cash equivalents	3	8,228,203	10,794,091
Trade and other receivables	5	796,739	557,398
Other financial assets	4(a)	2,100,000	0
Inventories	6	6,626	16,779
Other assets	7	161,213	162,933
TOTAL CURRENT ASSETS		11,292,781	11,531,201
NON-CURRENT ASSETS			
Trade and other receivables	5	56,183	15,890
Other financial assets	4(b)	59,715	62,378
Property, plant and equipment	8	30,708,941	29,998,507
Infrastructure	9	62,971,830	62,707,932
TOTAL NON-CURRENT ASSETS		93,796,669	92,784,707
TOTAL ASSETS		105,089,450	104,315,908
CURRENT LIABILITIES			
Trade and other payables	11	1,320,517	409,369
Contract liabilities	12	31,525	0
Capital grant/contributions liabilities	12	124,575	1,070,215
Borrowings	13	29,841	28,985
Employee related provisions	14	194,417	235,119
TOTAL CURRENT LIABILITIES		1,700,875	1,743,688
NON-CURRENT LIABILITIES			
Borrowings	13	332,248	362,088
Employee related provisions	14	41,422	44,813
TOTAL NON-CURRENT LIABILITIES		373,670	406,901
TOTAL LIABILITIES		2,074,545	2,150,589
NET ASSETS		103,014,905	102,165,319
EQUITY			
Retained surplus		38,977,828	38,801,873
Reserve accounts	27	7,740,798	7,067,167
Revaluation surplus	15	56,296,279	56,296,279
TOTAL EQUITY		103,014,905	102,165,319

This statement is to be read in conjunction with the accompanying notes.



SHIRE OF MORAWA
STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2025

	Note	Retained surplus	Reserve accounts	Revaluation surplus	Total equity
		\$	\$	\$	\$
Balance as at 1 July 2023		37,092,523	6,732,381	56,296,279	100,121,183
Comprehensive income for the period					
Net result for the period		2,044,136	0	0	2,044,136
Total comprehensive income for the period		2,044,136	0	0	2,044,136
Transfers from reserve accounts	27	215,128	(215,128)	0	0
Transfers to reserve accounts	27	(549,914)	549,914	0	0
Balance as at 30 June 2024		38,801,873	7,067,167	56,296,279	102,165,319
Comprehensive income for the period					
Net result for the period		849,586	0	0	849,586
Total comprehensive income for the period		849,586	0	0	849,586
Transfers from reserve accounts	27	238,208	(238,208)	0	0
Transfers to reserve accounts	27	(911,839)	911,839	0	0
Balance as at 30 June 2025		38,977,828	7,740,798	56,296,279	103,014,905

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF MORAWA
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2025

	Note	2025 Actual \$	2024 Actual \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Rates		2,966,195	2,848,266
Grants, subsidies and contributions		2,282,907	3,548,750
Fees and charges		1,105,452	960,372
Interest revenue		380,649	326,108
Goods and services tax received		409,014	9,042
Other revenue		184,445	116,508
		7,328,662	7,809,046
Payments			
Employee costs		(2,405,731)	(1,944,487)
Materials and contracts		(1,606,998)	(2,658,138)
Utility charges		(406,096)	(350,652)
Finance costs		(16,707)	(15,303)
Insurance paid		(259,677)	(270,013)
Goods and services tax paid		(482,912)	0
Other expenditure		(179,446)	(364,599)
		(5,357,567)	(5,603,192)
Net cash provided by operating activities		1,971,095	2,205,854
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments for purchase of property, plant & equipment	8(a)	(1,666,818)	(570,278)
Payments for construction of infrastructure	9(a)	(1,911,823)	(2,533,219)
Proceeds from capital grants, subsidies and contributions		914,416	2,032,682
Proceeds from financial assets at amortised cost		(2,100,000)	0
Proceeds from financial assets at fair values through profit and loss		(1)	0
Proceeds from sale of property, plant & equipment		256,227	0
Net cash (used in) investing activities		(4,507,999)	(1,070,815)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings	26	(28,984)	(28,156)
Net cash (used in) financing activities		(28,984)	(28,156)
Net increase (decrease) in cash held		(2,565,888)	1,106,883
Cash at beginning of year		10,794,091	9,687,208
Cash and cash equivalents at the end of the year		8,228,203	10,794,091

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF MORAWA
STATEMENT OF FINANCIAL ACTIVITY
FOR THE YEAR ENDED 30 JUNE 2025

	Note	2025 Actual \$	2025 Budget \$	2024 Actual \$
OPERATING ACTIVITIES				
Revenue from operating activities				
General rates	24	3,068,675	3,083,035	2,872,943
Rates excluding general rates	24	10,614	10,665	10,206
Grants, subsidies and contributions		2,309,005	1,493,982	2,780,586
Fees and charges		1,105,452	1,084,125	960,372
Interest revenue		380,649	326,001	326,108
Other revenue		184,445	98,000	122,176
Profit on asset disposals		44,046	35,520	0
Fair value adjustments to financial assets at fair value through profit or loss	4(b)	(2,664)	0	1,261
		7,100,222	6,131,328	7,073,652
Expenditure from operating activities				
Employee costs		(2,371,814)	(2,422,079)	(1,855,750)
Materials and contracts		(2,484,824)	(2,993,706)	(2,506,368)
Utility charges		(406,096)	(399,264)	(350,652)
Depreciation		(2,333,542)	(2,340,527)	(1,926,903)
Finance costs		(16,707)	(12,025)	(12,500)
Insurance		(259,677)	(306,423)	(270,013)
Other expenditure		(179,446)	(142,848)	(140,012)
Loss on asset disposals		(58,586)	(29,248)	0
		(8,110,692)	(8,646,120)	(7,062,198)
Non-cash amounts excluded from operating activities	25(a)	2,317,738	2,334,255	1,937,360
Amount attributable to operating activities		1,307,268	(180,537)	1,948,814
INVESTING ACTIVITIES				
Inflows from investing activities				
Capital grants, subsidies and contributions		1,860,056	2,784,819	2,032,682
Proceeds from disposal of assets		256,227	214,000	0
		2,116,283	2,998,819	2,032,682
Outflows from investing activities				
Acquisition of property, plant and equipment	8(a)	(1,666,818)	(1,763,900)	(570,278)
Acquisition of infrastructure	9(a)	(1,911,823)	(3,126,319)	(2,533,219)
		(3,578,641)	(4,890,219)	(3,103,497)
Amount attributable to investing activities		(1,462,358)	(1,891,400)	(1,070,815)
FINANCING ACTIVITIES				
Inflows from financing activities				
Transfers from reserve accounts	27	238,208	415,000	215,128
		238,208	415,000	215,128
Outflows from financing activities				
Repayment of borrowings	26	(28,984)	(28,985)	(28,156)
Transfers to reserve accounts	27	(911,839)	(674,512)	(549,914)
		(940,823)	(703,497)	(578,070)
Amount attributable to financing activities		(702,615)	(288,497)	(362,942)
MOVEMENT IN SURPLUS OR DEFICIT				
Surplus or deficit at the start of the financial year	25(b)	2,996,671	2,360,434	2,481,614
Amount attributable to operating activities		1,307,268	(180,537)	1,948,814
Amount attributable to investing activities		(1,462,358)	(1,891,400)	(1,070,815)
Amount attributable to financing activities		(702,615)	(288,497)	(362,942)
Surplus or deficit after imposition of general rates	25(b)	2,138,966	0	2,996,671

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF MORAWA
FOR THE YEAR ENDED 30 JUNE 2025
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SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

1. BASIS OF PREPARATION

The financial report of the Shire of Morawa which is a Class 4 local government comprises general purpose financial statements which have been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996* prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the *Local Government Act 1995*, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied except for disclosure requirements of:

- AASB 7 Financial Instruments Disclosures
- AASB 16 Leases paragraph 58
- AASB 101 Presentation of Financial Statements paragraph 61
- AASB 107 Statement of Cash Flows paragraphs 43 and 45
- AASB 116 Property, Plant and Equipment paragraph 79
- AASB 137 Provisions, Contingent Liabilities and Contingent Assets paragraph 85
- AASB 140 Investment Property paragraph 75(f)
- AASB 1052 Disaggregated Disclosures paragraph 11
- AASB 1054 Australian Additional Disclosures paragraph 16

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 *Leases* which would have required the Shire to measure any vested improvements at zero cost.

The *Local Government (Financial Management) Regulations 1996* provide that:

- land and buildings classified as property, plant and equipment; or
 - infrastructure; or
 - vested improvements that the local government controls;
- and measured at reportable value, are only required to be revalued every five years. Revaluing these non-financial assets every five years is a departure from AASB 116 *Property, Plant and Equipment*, which would have required the Shire to assess at each reporting date whether the carrying amount of the above mentioned non-financial assets materially differs from their fair value and, if so, revalue the class of non-financial assets.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

Critical accounting estimates and judgements

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying amounts of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the financial report.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:

- Fair value measurement of assets carried at reportable value including:
 - Property, plant and equipment - note 8
 - Infrastructure - note 9
- Expected credit losses on financial assets - note 5
- Measurement of employee benefits - note 14

Fair value hierarchy information can be found in note 23

The local government reporting entity

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 28 of the financial report.

Initial application of accounting standards

During the current year, the following new or revised Australian Accounting Standards and Interpretations were applied for the first time.

- AASB 2020-1 *Amendments to Australian Accounting Standards*
 - *Classification of Liabilities as Current or Non-current*
- AASB 2022-5 *Amendments to Australian Accounting Standards*
 - *Lease Liability in a Sale and Leaseback*
- AASB 2022-6 *Amendments to Australian Accounting Standards*
 - *Non-current Liabilities with Covenants*
- AASB 2023-3 *Amendments to Australian Accounting Standards*
 - *Disclosure of Non-current Liabilities with Covenants: Tier 2*
- AASB 2024-1 *Amendments to Australian Accounting Standards*
 - *Supplier Finance Arrangements: Tier 2 Disclosures*
- AASB 2023-1 *Amendments to Australian Accounting Standards*
 - *Supplier Finance Arrangements*

These amendments are not expected to have any material impact on the financial report on initial application.

- AASB 2022-10 *Amendments to Australian Accounting Standards*
 - *Fair Value Measurement of Non-Financial Assets of Not-for-Profit Public Sector Entities*

These amendment may result in changes to the fair value of certain non-financial assets on revaluation. The impact has not been quantified as it is not considered practicable to determine the amount of the difference in fair value attributable to the change in the standard.

New accounting standards for application in future years

The following new accounting standards will have application to local government in future years:

- AASB 2014-10 *Amendments to Australian Accounting Standards*
 - *Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*
- AASB 2024-4b *Amendments to Australian Accounting Standards*
 - *Effective Date of Amendments to AASB 10 and AASB 128 [deferred AASB 10 and AASB 128 amendments in AASB 2014-10 apply]*
- AASB 2022-9 *Amendments to Australian Accounting Standards*
 - *Insurance Contracts in the Public Sector*
- AASB 2023-5 *Amendments to Australian Accounting Standards*
 - *Lack of Exchangeability*
- AASB 18 (FP) *Presentation and Disclosure in Financial Statements*
 - *(Appendix D) [for for-profit entities]*
- AASB 18 (NFP/super) *Presentation and Disclosure in Financial Statements*
 - *(Appendix D) [for not-for-profit and superannuation entities]*
- AASB 2024-2 *Amendments to Australian Accounting Standards*
 - *Classification and Measurement of Financial Instruments*
- AASB 2024-3 *Amendments to Australian Accounting Standards*
 - *Annual Improvements Volume 11*

These amendments are not expected to have any material impact on the financial report on initial application.

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

2. REVENUE AND EXPENSES

(a) Revenue

Contracts with customers

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/refunds/warranties	Timing of revenue recognition
Grants, subsidies and contributions	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Output method based on project milestones and/or completion date matched to performance obligations
Fees and charges - licences, registrations, approvals	Building, planning, development and animal management.	Single point in time	Full payment prior to issue	None	On payment of the licence, registration or approval
Fees and charges - waste management entry fees	Waste treatment, recycling and disposal service at disposal sites	Single point in time	Payment in advance at gate or on normal trading terms if credit provided	None	On entry to facility
Fees and charges - airport landing charges	Permission to use facilities and runway	Single point in time	Monthly in arrears	None	On landing/departure event
Fees and charges - sale of stock	Aviation fuel, kiosk and visitor centre stock	Single point in time	In full in advance, on 15 day credit	Refund for faulty goods	At point of sale
Other revenue - private works	Contracted private works	Single point in time	Monthly in arrears	None	At point of service

Consideration from contracts with customers is included in the transaction price.

Revenue recognition

Rate revenue was recognised from the rate record as soon as practicable after the Shire resolved to impose rates in the financial year as well as when the rate record was amended to ensure the information in the record was current and correct.

Revenue recognised during the year under each basis of recognition by nature of goods or services is provided in the table below:

For the year ended 30 June 2025

Nature	Contracts with customers	Capital grant/contributions	Statutory requirements	Other	Total
	\$	\$	\$	\$	\$
Rates	0	0	3,068,675	10,614	3,079,289
Grants, subsidies and contributions	0	0	0	2,309,005	2,309,005
Fees and charges	1,105,452	0	0	0	1,105,452
Interest revenue	0	0	0	380,649	380,649
Other revenue	0	0	0	184,445	184,445
Capital grants, subsidies and contributions	0	1,860,056	0	0	1,860,056
Total	1,105,452	1,860,056	3,068,675	2,884,713	8,918,896

For the year ended 30 June 2024

Nature	Contracts with customers	Capital grant/contributions	Statutory requirements	Other	Total
	\$	\$	\$	\$	\$
Rates	0	0	2,872,943	10,206	2,883,149
Grants, subsidies and contributions	0	0	0	2,780,586	2,780,586
Fees and charges	960,372	0	0	0	960,372
Interest revenue	0	0	0	326,108	326,108
Other revenue	0	0	0	122,176	122,176
Capital grants, subsidies and contributions	0	2,032,682	0	0	2,032,682
Total	960,372	2,032,682	2,872,943	3,239,076	9,105,073

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

2. REVENUE AND EXPENSES (Continued)

(a) Revenue (Continued)

Note	2025 Actual \$	2024 Actual \$
Interest revenue		
Interest on reserve account	284,979	204,509
Trade and other receivables overdue interest	33,259	29,409
Other interest revenue	62,411	92,190
	380,649	326,108

The 2025 original budget estimate in relation to:
Trade and other receivables overdue interest was \$29,300.

Fees and charges relating to rates receivable

Charges on instalment plan	2,220	1,134
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The 2025 original budget estimate in relation to:
Charges on instalment plan was \$1,500.

(b) Expenses

Auditors remuneration

- Audit of the Annual Financial Report	44,942	43,300
- Other services – grant acquittals	6,500	2,520
	51,442	45,820

Employee Costs

Employee benefit costs	2,008,907	1,573,283
Other employee costs	362,907	282,467
	2,371,814	1,855,750

Finance costs

Interest and financial charges paid/payable for lease liabilities and financial liabilities not at fair value through profit or loss	16,707	12,500
	16,707	12,500

Other expenditure

Sundry expenses	179,446	140,012
	179,446	140,012

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

3. CASH AND CASH EQUIVALENTS

Note	2025	2024
	\$	\$
Cash at bank and on hand	8,228,203	8,694,091
Term deposits	0	2,100,000
Total cash and cash equivalents	8,228,203	10,794,091
Held as		
- Unrestricted cash and cash equivalents	2,384,474	2,618,129
- Restricted cash and cash equivalents	5,843,729	8,175,962
16	8,228,203	10,794,091

MATERIAL ACCOUNTING POLICIES

Cash and cash equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

Term deposits are presented as cash equivalents if they have a maturity of three months or less from the date of acquisition and are repayable with 24 hours notice with no loss of interest.

Restricted financial assets

Restricted financial asset balances are not available for general use by the local government due to externally imposed restrictions. Restrictions are specified in an agreement, contract or legislation. This applies to reserve accounts, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation or loan agreement.

4. OTHER FINANCIAL ASSETS

(a) Current assets

Financial assets at amortised cost	2,100,000	0
	2,100,000	0
Other financial assets at amortised cost		
Term deposits	2,100,000	0
	2,100,000	0
Held as		
- Restricted other financial assets at amortised cost	2,100,000	0
16	2,100,000	0

(b) Non-current assets

Financial assets at fair value through profit or loss	59,715	62,378
	59,715	62,378
Financial assets at fair value through profit or loss		
Units in Local Government House Trust - opening balance	62,379	61,117
Movement attributable to fair value increment	(2,664)	1,261
Units in Local Government House Trust - closing balance	59,715	62,378

Fair value of financial assets at fair value through profit or loss is determined from the net asset value of the units held in the Trust at balance date as compiled by WALGA.

MATERIAL ACCOUNTING POLICIES

Other financial assets at amortised cost

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows; and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Fair values of financial assets at amortised cost are not materially different to their carrying amounts, since the interest receivable on those assets is either close to current market rates or the assets are of a short term nature. Non-current financial assets at amortised cost fair values are based on discounted cash flows using a current market rates. They are classified as level 2 fair values in the fair value hierarchy (see Note 23 (i)) due to the observable market rates.

Interest received is presented under cashflows from operating activities in the Statement of Cash Flows where it is earned from financial assets that are held for cash management purposes.

Financial assets at fair value through profit or loss

The Shire classifies the following financial assets at fair value through profit or loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the Shire has elected to recognise as fair value gains and losses through profit or loss.

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

5. TRADE AND OTHER RECEIVABLES

Note	2025	2024
	\$	\$
Current		
Rates and statutory receivables	586,739	478,919
Trade receivables	106,204	44,521
Other receivables	0	4,060
GST receivable	128,808	54,910
Allowance for credit losses of rates and statutory receivables	(22,769)	(22,769)
Allowance for credit losses of trade receivables	(2,243)	(2,243)
	796,739	557,398
Non-current		
Rates and statutory receivables	56,183	15,890
	56,183	15,890

Disclosure of opening and closing balances related to contracts with customers

Information about receivables from contracts with customers along with financial assets and associated liabilities arising from transfers to enable the acquisition or construction of recognisable non-financial assets is:

Note	30 June 2025 Actual	30 June 2024 Actual	1 July 2023 Actual
	\$	\$	\$
Contract assets	7 124,919	78,033	
Allowance for credit losses of trade receivables	5 (2,243)	(2,243)	(2,243)
Total trade and other receivables from contracts with customers	122,676	75,790	(2,243)

MATERIAL ACCOUNTING POLICIES

Rates and statutory receivables

Rates and statutory receivables are non-contractual receivables arising from statutory requirements and include amounts due from ratepayers for unpaid rates and service charges and other statutory charges or fines.

Rates and statutory receivables are recognised when the taxable event has occurred and can be measured reliably.

Trade receivables

Trade receivables are amounts receivable from contractual arrangements with customers for goods sold, services performed or grants or contributions with sufficiently specific performance obligations or for the construction of recognisable non financial assets as part of the ordinary course of business.

Other receivables

Other receivables are amounts receivable from contractual arrangements with third parties other than contracts with customers and amounts received as grants for the construction of recognisable non financial assets.

Measurement

Trade and other receivables are recognised initially at the amount of the transaction price, unless they contain a significant financing component, and are to be recognised at fair value.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

6. INVENTORIES

Note	2025	2024
Current	\$	\$
Fuel and materials	6,626	16,779
	6,626	16,779
The following movements in inventories occurred during the year:		
Balance at beginning of year	16,779	8,639
Additions to/(consumption of) inventory	(10,153)	8,140
Balance at end of year	6,626	16,779

MATERIAL ACCOUNTING POLICIES

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

7. OTHER ASSETS

	2025	2024
	\$	\$
Other assets - current		
Accrued income	36,294	84,900
Contract assets	124,919	78,033
	161,213	162,933

MATERIAL ACCOUNTING POLICIES

Other current assets

Other non-financial assets include prepayments which represent payments in advance of receipt of goods or services or that part of expenditure made in one accounting period covering a term extending beyond that period.

Contract assets

Contract assets primarily relate to the Shire's right to consideration for work completed but not billed at the end of the period.

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

8. PROPERTY, PLANT AND EQUIPMENT

(a) Movements in balances

Movement in the balances of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Assets not subject to operating lease		Total property				Plant and equipment		Total property, plant and equipment
Note	Land	Buildings	Land	Buildings	Work in progress	Total property	Furniture and equipment	Plant and equipment	
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance at 1 July 2023	1,013,600	26,110,987	1,013,600	26,110,987	0	27,124,587	118,965	2,865,237	30,108,789
Additions	0	403,514	0	403,514	0	403,514	0	166,764	570,278
Depreciation	0	(428,780)	0	(428,780)	0	(428,780)	(12,842)	(238,938)	(680,560)
Balance at 30 June 2024	1,013,600	26,085,721	1,013,600	26,085,721	0	27,099,321	106,123	2,793,063	29,998,507
Comprises:									
Gross balance amount at 30 June 2024	1,013,600	26,514,501	1,013,600	26,514,501	0	27,528,101	146,182	4,043,181	31,717,464
Accumulated depreciation at 30 June 2024	0	(428,780)	0	(428,780)	0	(428,780)	(40,059)	(1,250,118)	(1,718,957)
Balance at 30 June 2024	8(b)	1,013,600	26,085,721	1,013,600	26,085,721	0	27,099,321	106,123	29,998,507
Additions	0	815,670	0	815,670	229,444	1,045,114	0	621,704	1,666,818
Disposals	(10,000)	(96,617)	(10,000)	(96,617)	0	(106,617)	0	(164,150)	(270,767)
Depreciation	0	(440,692)	0	(440,692)	0	(440,692)	(11,158)	(255,858)	(707,708)
Transfers	0	0	0	0	0	0	0	22,091	22,091
Balance at 30 June 2025	1,003,600	26,364,082	1,003,600	26,364,082	229,444	27,597,126	94,965	3,016,850	30,708,941
Comprises:									
Gross balance amount at 30 June 2025	1,003,600	27,229,119	1,003,600	27,229,119	229,444	28,462,163	146,182	4,328,367	32,936,712
Accumulated depreciation at 30 June 2025	0	(865,037)	0	(865,037)	0	(865,037)	(51,217)	(1,311,517)	(2,227,771)
Balance at 30 June 2025	8(b)	1,003,600	26,364,082	1,003,600	26,364,082	229,444	27,597,126	94,965	30,708,941

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

8. PROPERTY, PLANT AND EQUIPMENT (Continued)

(b) Carrying amount measurements

Asset class	Note	Carrying amount 2025 \$	Carrying amount 2024 \$	Fair value hierarchy	Valuation technique	Basis of valuation	Date of last valuation	Inputs used
(i) Fair value - as determined at the last valuation date								
Land and buildings								
Land		934,600	944,600	2	Market approach using recent observable market data for similar properties	Independent registered valuers	June 2023	Price per hectare
Land		69,000	69,000	3	Improvements to land valued using cost approach using current replacement cost	Independent registered valuers	June 2023	Improvements to land using construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Total land	8(a)	1,003,600	1,013,600					
Buildings - non specialised		6,286,863	6,387,653	2	Market approach using recent observable market data for similar properties	Independent registered valuers	June 2023	Price per square metre
Buildings - specialised		20,077,219	19,698,068	3	Improvements to land valued using cost approach using current replacement cost	Independent registered valuers	June 2023	Improvements to land using construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Total buildings	8(a)	26,364,082	26,085,721					
(ii) Cost								
Furniture and equipment					Cost	Cost		Purchase cost
Plant and equipment					Cost	Cost		Purchase cost

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

9. INFRASTRUCTURE

(a) Movements in balances

Movement in the balances of each class of infrastructure between the beginning and the end of the current financial year.

	Infrastructure -								Total
	Infrastructure - roads	Infrastructure - footpaths	sewerage supply	Infrastructure - parks and ovals	Infrastructure - other	Infrastructure - aerodrome	Infrastructure - playgrounds	Infrastructure - dams	infrastructure
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance at 1 July 2023	47,501,329	579,841	2,657,403	938,099	7,939,229	630,500	204,155	970,500	61,421,056
Additions	1,843,565	70,487	0	166,878	318,887	128,299	5,103	0	2,533,219
Depreciation	(836,783)	(30,031)	(125,992)	(26,687)	(186,451)	(8,064)	(11,448)	(20,887)	(1,246,343)
Balance at 30 June 2024	48,508,111	620,297	2,531,411	1,078,290	8,071,665	750,735	197,810	949,613	62,707,932
Comprises:									
Gross balance at 30 June 2024	87,229,420	1,572,054	2,657,403	1,104,977	8,258,116	758,799	209,258	970,500	102,760,527
Accumulated depreciation at 30 June 2024	(38,721,309)	(951,757)	(125,992)	(26,687)	(186,451)	(8,064)	(11,448)	(20,887)	(40,052,595)
Balance at 30 June 2024	48,508,111	620,297	2,531,411	1,078,290	8,071,665	750,735	197,810	949,613	62,707,932
Additions	1,623,608	0	0	266,124	22,091	0	0	0	1,911,823
Depreciation	(1,291,867)	(22,480)	(43,148)	(38,326)	(187,705)	(11,195)	(11,703)	(19,410)	(1,625,834)
Transfers	0	0	0	(39,222)	17,131	0	0	0	(22,091)
Balance at 30 June 2025	48,839,852	597,817	2,488,263	1,266,866	7,923,182	739,540	186,107	930,203	62,971,830
Comprises:									
Gross balance at 30 June 2025	88,853,028	1,572,054	2,657,403	1,330,210	8,299,007	758,799	209,258	970,500	104,650,259
Accumulated depreciation at 30 June 2025	(40,013,176)	(974,237)	(169,140)	(63,344)	(375,825)	(19,259)	(23,151)	(40,297)	(41,678,429)
Balance at 30 June 2025	48,839,852	597,817	2,488,263	1,266,866	7,923,182	739,540	186,107	930,203	62,971,830

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

9. INFRASTRUCTURE (Continued)

(b) Carrying amount measurements

Asset class	Fair value hierarchy	Valuation technique	Basis of valuation	Date of last valuation	Inputs used
(i) Fair value - as determined at the last valuation date					
Infrastructure - roads	3	Cost approach using current replacement cost	Management Valuation	June 2023	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - footpaths	3	Cost approach using current replacement cost	Management Valuation	June 2023	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - sewerage supply	3	Cost approach using current replacement cost	Independent registered valuers	June 2023	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - parks and ovals	3	Cost approach using current replacement cost	Independent registered valuers	June 2023	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - other	3	Cost approach using current replacement cost	Independent registered valuers	June 2023	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - aerodrome	3	Cost approach using current replacement cost	Independent registered valuers	June 2023	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - playgrounds	3	Cost approach using current replacement cost	Independent registered valuers	June 2023	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - dams	3	Cost approach using current replacement cost	Independent registered valuers	June 2023	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

10. FIXED ASSETS

Depreciation

Depreciation rates

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

Asset class	Useful life
Buildings - non specialised	40-100 years
Building specialised	40-100 years
Furniture and equipment	5 to 10 years
Plant and equipment	5 to 15 years
Infrastructure - roads	20 to 80 years
Infrastructure - footpaths	50 years
Infrastructure - parks & ovals	10 to 60 years
Infrastructure - sewerage	30 to 75 years
Infrastructure - airfields	50 years
Infrastructure - dams	40 to 100 years
Infrastructure - playground equipment	5 to 15 years
Infrastructure - other	10 to 60 years

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

10. FIXED ASSETS (Continued)

MATERIAL ACCOUNTING POLICIES

Initial recognition

An item of property, plant and equipment or infrastructure that qualifies for recognition as an asset is measured at its cost.

Upon initial recognition, cost is determined as the amount paid (or other consideration given) to acquire the assets, plus costs incidental to the acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition.

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Local Government (Financial Management) Regulation 17A(5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

Individual assets that are land, buildings and infrastructure acquired between scheduled revaluation dates of the asset class in accordance with the Shire's revaluation policy, are recognised at cost and disclosed as being at reportable value.

Measurement after recognition

Plant and equipment including furniture and equipment and right-of-use assets (other than vested improvements) are measured using the cost model as required under *Local Government (Financial Management) Regulation 17A(2)*. Assets held under the cost model are carried at cost less accumulated depreciation and any impairment losses being their reportable value.

Reportable value

In accordance with *Local Government (Financial Management) Regulation 17A(2)*, the carrying amount of non-financial assets that are land and buildings classified as property, plant and equipment, infrastructure or vested improvements that the local government controls.

Reportable value is for the purpose of *Local Government (Financial Management) Regulation 17A(4)* is the fair value of the asset at its last valuation date minus (to the extent applicable) the accumulated depreciation and any accumulated impairment losses in respect of the non-financial asset subsequent to its last valuation date.

Revaluation

Land and buildings classified as property, plant and equipment, infrastructure or vested improvements that the local government controls and measured at reportable value, are only required to be revalued every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on land vested in the Shire.

Whilst the regulatory framework only requires a revaluation to occur every five years, it also provides for the Shire to revalue earlier if it chooses to do so.

For land, buildings and infrastructure, increases in the carrying amount arising on revaluation of asset classes are credited to a revaluation surplus in equity.

Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Subsequent increases are then recognised in profit or loss to the extent they reverse a net revaluation decrease previously recognised in profit or loss for the same class of asset.

Depreciation

The depreciable amount of all property, plant and equipment and infrastructure, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Depreciation on revaluation

When an item of property, plant and equipment and infrastructure is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

- (i) The gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset; or
- (ii) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

Impairment

In accordance with *Local Government (Financial Management) Regulations 17A(4C)*, the Shire is not required to comply with *AASB 136 Impairment of Assets* to determine the recoverable amount of its non-financial assets that are land or buildings classified as property, plant and equipment, infrastructure or vested improvements that the local government controls in circumstances where there has been an impairment indication of a general decrease in asset values.

In other circumstances where it has been assessed that one or more of these non-financial assets are impaired, the asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains or losses on disposal

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

11. TRADE AND OTHER PAYABLES

Current

Sundry creditors
 Prepaid rates
 Accrued payroll liabilities
 ATO liabilities
 Bonds and deposits held
 Accrued interest
 Accrued expenditure

2025	2024
\$	\$
824,450	190,590
75,923	40,904
38,047	28,227
49,213	48,857
46,831	38,580
2,421	0
283,632	62,211
1,320,517	409,369

MATERIAL ACCOUNTING POLICIES

Financial liabilities

Financial liabilities are initially recognised at fair value when the Shire becomes a party to the contractual provisions of the instrument.

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and any consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Statutory liabilities

Statutory liabilities, are amounts owed to regulatory authorities due to statutory obligations such as FBT and PAYG. GST payable is offset against GST receivable and any net GST payable is included as a statutory liability.

Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are usually paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

Prepaid rates

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises income for the prepaid rates that have not been refunded.

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
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12. OTHER LIABILITIES

Current

	2025	2024
	\$	\$
Contract liabilities	31,525	0
Capital grant/contributions liabilities	124,575	1,070,215
	156,100	1,070,215

Reconciliation of changes in contract liabilities

Opening balance	0	0
Additions	31,525	0
Revenue from contracts with customers included as a contract liability at the start of the period	0	0
	31,525	0

The aggregate amount of the performance obligations unsatisfied (or partially unsatisfied) in relation to these contract liabilities was \$31,525 (2024: \$Nil)

The Shire expects to satisfy the performance obligations, from contracts with customers unsatisfied at the end of the reporting period, within the next 12 months.

Reconciliation of changes in capital grant/contribution liabilities

Opening balance	1,070,215	274,221
Additions	124,575	1,070,215
Revenue from capital grant/contributions held as a liability at the start of the period	(1,070,215)	(274,221)
	124,575	1,070,215

Expected satisfaction of capital grant/contribution liabilities

Less than 1 year	124,575	1,070,215
	124,575	1,070,215

Performance obligations in relation to capital grant/contribution liabilities are satisfied as project milestones are met or completion of construction or acquisition of the asset.

MATERIAL ACCOUNTING POLICIES

Contract liabilities

Contract liabilities represent the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

Contract liabilities represent obligations which are not yet satisfied. Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

Capital grant/contribution liabilities

Capital grant/contribution liabilities represent the Shire's obligations to construct recognisable non-financial assets to identified specifications to be controlled by the Shire which are yet to be satisfied. Capital grant/contribution liabilities are recognised as income when the obligations in the contract are satisfied.

SHIRE OF MORAWA
 NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
 FOR THE YEAR ENDED 30 JUNE 2025

13. BORROWINGS

	Note	2025			2024		
		Current	Non-current	Total	Current	Non-current	Total
Secured		\$	\$	\$	\$	\$	\$
Debentures		29,841	332,248	362,089	28,985	362,088	391,073
Total secured borrowings	26	29,841	332,248	362,089	28,985	362,088	391,073

Secured liabilities and assets pledged as security
 Bank loans are secured by a floating charge over the assets of the Shire of Morawa.
 Other loans relate to transferred receivables. Refer to Note 5.

The Shire of Morawa has complied with the financial covenants of its borrowing facilities during the 2025 and 2024 years.

MATERIAL ACCOUNTING POLICIES

Borrowing costs

The Shire has elected to recognise borrowing costs as an expense when incurred regardless of how the borrowings are applied.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature.
 Borrowings fair values are based on discounted cash flows using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy (see Note 23(i)) due to the unobservable inputs, including own credit risk.

Risk

Details of individual borrowings required by regulations are provided at Note 26.

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

14. EMPLOYEE RELATED PROVISIONS

Employee related provisions

Current provisions

Employee benefit provisions

Annual leave

Long service leave

Employee related other provisions

Employment on-costs

Total current employee related provisions

Non-current provisions

Employee benefit provisions

Long service leave

Employee related other provisions

Employment on-costs

Total non-current employee related provisions

Total employee related provisions

	2025	2024
	\$	\$
	74,995	118,348
	99,176	90,039
	174,171	208,387
	20,246	26,732
	20,246	26,732
	194,417	235,119
	39,778	42,207
	39,778	42,207
	1,644	2,606
	1,644	2,606
	41,422	44,813
	235,839	279,932

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave and associated on costs for services rendered up to the reporting date and recorded as an expense during the period the services are delivered.

Annual leave liabilities are classified as current, as there is no unconditional right to defer settlement for at least 12 months after the end of the reporting period.

MATERIAL ACCOUNTING POLICIES

Employee benefits

The Shire's obligations for employees' annual leave, long service leave and other employee leave entitlements are recognised as employee related provisions in the Statement of Financial Position.

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

15. REVALUATION SURPLUS

	2025 Opening balance	Total Movement on revaluation	2025 Closing balance	2024 Opening balance	Total Movement on revaluation	2024 Closing balance
	\$	\$	\$	\$	\$	\$
Revaluation surplus - Land & Buildings	17,751,062	0	17,751,062	17,751,062	0	17,751,062
Revaluation surplus - Furniture and equipment	36,213	0	36,213	36,213	0	36,213
Revaluation surplus - Plant and equipment	1,052,296	0	1,052,296	1,052,296	0	1,052,296
Revaluation surplus - Infrastructure - roads	29,361,738	0	29,361,738	29,361,738	0	29,361,738
Revaluation surplus - Infrastructure - footpaths	75,510	0	75,510	75,510	0	75,510
Revaluation surplus - Infrastructure - sewerage supply	2,034,904	0	2,034,904	2,034,904	0	2,034,904
Revaluation surplus - Infrastructure - parks and ovals	175,141	0	175,141	175,141	0	175,141
Revaluation surplus - Infrastructure - other	4,028,815	0	4,028,815	4,028,815	0	4,028,815
Revaluation surplus - Infrastructure - aerodrome	495,544	0	495,544	495,544	0	495,544
Revaluation surplus - Infrastructure - playgrounds	118,972	0	118,972	118,972	0	118,972
Revaluation surplus - Infrastructure - dams	1,166,084	0	1,166,084	1,166,084	0	1,166,084
	56,296,279	0	56,296,279	56,296,279	0	56,296,279

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

16. RESTRICTIONS OVER FINANCIAL ASSETS

The following classes of financial assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:

- Cash and cash equivalents	3	5,843,729	8,175,962
- Financial assets at amortised cost	4	2,100,000	0
		7,943,729	8,175,962

The restricted financial assets are a result of the following specific purposes to which the assets may be used:

Restricted reserve accounts	27	7,740,798	7,067,167
Contract liabilities	12	31,525	0
Capital grant liabilities	12	124,575	1,070,215
Bonds and deposits held	11	46,831	38,580
Total restricted financial assets		7,943,729	8,175,962

**17. UNDRAWN BORROWING FACILITIES AND CREDIT
STANDBY ARRANGEMENTS**

Credit standby arrangements

Credit card limit	10,000	15,000
Credit card balance at balance date	(6,461)	(4,051)
Total amount of credit unused	3,539	10,949

Loan facilities

Loan facilities - current	29,841	28,985
Loan facilities - non-current	332,248	362,088
Total facilities in use at balance date	362,089	391,073

Unused loan facilities at balance date	NIL	NIL
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SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
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18. CONTINGENT LIABILITIES

The Shire of Morawa has, in compliance with the Contaminated Sites Act 2003 s11, listed sites to be

- The Shire of Morawa Works Depot
- The Shire of Morawa Landfill site - Jones Lake Road
- The Shire of Morawa Waste Water Treatment Plant
- The Shire of Morawa Landfill site - Canna
- The Shire of Morawa Landfill site - Gutha
- The Old Hospital located on Caulfield Road

Until the Shire conducts an investigation to determine the presence and scope of contamination, assess the risk and agree with the DWER the need and criteria for remediation, the Shire is unable to accurately quantify its clean-up liabilities for potentially contaminated sites. The Shire is continuing to monitor the sites and will progressively undertake site investigations and remediation on a risk based approach. This approach is consistent with the DWER guidelines.

Old Morawa Hospital

The Shire was granted a management order over Reserve 52057 on 22 April 2015 (the Old Hospital Site). The buildings on the site are in a state of disrepair, and it is assumed, include asbestos containing materials (ACM's) within the building's fabric.

The Shire has the intention to further investigate its options by assessing the asbestos levels in collaboration with expert parties.

The Shire has been working with the Department of Planning Lands and Heritage (the department) regarding the future ownership of the old hospital. The Department will first need to consider whether native title rights and interest have been extinguished over the whole or portion of the subject reserve.

Upon confirming the native title status for Reserve 52057, both the Shire and the Department will consider their options which may include (but are not limited to):

- The subject reserve remains with the Shire with an undertaking that building is demolished; or
- Sold via a divestment with the Department's Land Asset program for divestment.

Other than the matters noted above, the Shire is not aware of any potential contingent liabilities as at 30 June 2025.

19. CAPITAL COMMITMENTS

Contracted for:

- capital expenditure projects
- plant & equipment purchases

Payable:

- not later than one year

2025	2024
\$	\$
56,685	134,911
0	311,300
56,685	446,211
56,685	446,211

Capital commitment for the current year relate to;

Consultants costs in relation to capital road project and the replacement of switchboard at Recreation Centre.

Capital commitments for previous year relate to:

2 x Fuso canter trucks, consultants - recreation centre roof, renewal works of staff housing and equipment hire for rural road projects

SHIRE OF MORAWA
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FOR THE YEAR ENDED 30 JUNE 2025

20. RELATED PARTY TRANSACTIONS

(a) Council member remuneration

Fees, expenses and allowances to be paid or reimbursed to council members.

Note	2025 Actual \$	2025 Budget \$	2024 Actual \$
President's annual allowance	18,126	18,126	17,428
President's meeting attendance fees	17,056	17,056	16,400
President's other expenses	239	1,458	391
	35,421	36,640	34,219
Deputy President's annual allowance	4,532	4,532	4,357
Deputy President's meeting attendance fees	8,528	8,528	8,200
Deputy President's other expenses	2,632	1,457	1,654
Deputy President's travel and accommodation expenses	0	1,000	0
	15,692	15,517	14,211
All other council member's meeting attendance fees	42,640	42,640	37,809
All other council member's All other council member expenses	3,887	7,285	1,954
All other council member's travel and accommodation expenses	0	5,000	497
	46,527	54,925	40,260
20(b)	97,640	107,082	88,690

(b) Key management personnel (KMP) compensation

The total of compensation paid to KMP of the Shire during the year are as follows:

Short-term employee benefits	328,913	367,560
Post-employment benefits	44,787	52,520
Employee - other long-term benefits	43,540	29,587
Employee - termination benefits	53,158	0
Council member costs	97,640	88,690
20(a)	568,038	538,357

Short-term employee benefits

These amounts include all salary and fringe benefits awarded to KMP except for details in respect to fees and benefits paid to council members which may be separately found in the table above.

Post-employment benefits

These amounts are the current-year's cost of the Shire's superannuation contributions made during the year.

Other long-term benefits

These amounts represent annual leave and long service leave entitlements accruing during the year.

Termination benefits

These amounts represent termination benefits paid to KMP (Note: may or may not be applicable in any given year).

Council member costs

These amounts represent payments of member fees, expenses, allowances and reimbursements during the year.

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

20. RELATED PARTY TRANSACTIONS (Continued)

(c) Transactions with related parties

Transactions between related parties and the Shire are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guarantees exist in relation to related parties at year end.

In addition to KMP compensation above the following transactions occurred with related parties:

	2025 Actual	2024 Actual
	\$	\$
Sale of goods and services	59,875	0
Purchase of goods and services	76,627	194,871
Amounts outstanding from related parties:		
Trade and other receivables	1,825	3,655
Amounts payable to related parties:		
Trade and other payables	9,981	0

(d) Related parties

The Shire's main related parties are as follows:

i. Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the Shire, directly or indirectly, including any council member, are considered key management personnel.

ii. Other Related Parties

Short-term employee benefits related to an associate person of the CEO who was employed by the Shire under normal employment terms and conditions.

Outside of normal citizen type transactions with the Shire, there were no other related party transactions involving key management personnel and/or their close family members and/or their controlled (or jointly controlled) entities.

iii. Entities subject to significant influence by the Shire

There were no such entities requiring disclosure during the current or previous year.

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

21. JOINT ARRANGEMENTS

Share of joint operations

The Shire of Morawa has entered into a joint arrangement, based on a Deed of Trust, with Homeswest for the construction of 2 x 1 bedroom unit and 1 x 2 bedroom units in Dreghorn Street, Morawa. The provision of this housing aims to provide accommodation to single persons. The Shire of Morawa has a 2% interest in the assets of this joint arrangement. All revenue and expenditure, as well as liabilities, of the joint arrangements are recognised in the relevant financial statements of Council.

Statement of financial position

Land and buildings
Less: accumulated depreciation
Total assets

2025	2024
Actual	Actual
\$	\$
3,240	3,240
(94)	(47)
3,146	3,193

Statement of comprehensive income

Other revenue
Depreciation
Other expense
Profit/(loss) for the period
Other comprehensive income
Total comprehensive income for the period

15,027	15,562
(47)	(47)
(8,527)	(12,492)
6,453	3,023
0	0
6,453	3,023

Statement of cash flows

Other revenue
Other expense
Net cash provided by operating activities

15,027	15,562
(8,574)	(12,492)
6,453	3,070

MATERIAL ACCOUNTING POLICIES

Joint operations

A joint operation is a joint arrangement where the Shire has joint control with two or more parties to the joint arrangement. All parties to joint arrangement have rights to the assets, and obligations for the liabilities relating to the arrangement.

Assets, liabilities, revenues and expenses relating to the Shire's interest in the joint operation are accounted for in accordance with the relevant Australian Accounting Standards.

**SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

22. EVENTS OCCURRING AFTER THE END OF THE REPORTING PERIOD

The Shire does not have any subsequent events after balance sheet date.

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

23. OTHER MATERIAL ACCOUNTING POLICIES

a) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

b) Current and non-current classification

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

c) Rounding off figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

d) Comparative figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the Shire applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements that has a material effect on the statement of financial position, an additional (third) Statement of Financial Position as at the beginning of the preceding period in addition to the minimum comparative financial report is presented.

e) Budget comparative figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

f) Superannuation

The Shire contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

g) Fair value of assets and liabilities

Fair value is the price that the Shire would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

h) Interest revenue

Interest revenue is calculated by applying the effective interest rate to the gross carrying amount of a financial asset measured at amortised cost except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

i) Fair value hierarchy

AASB 13 *Fair Value Measurement* requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The Shire selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Shire are consistent with one or more of the following valuation approaches:

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

Cost approach

Valuation techniques that reflect the current replacement cost of the service capacity of an asset.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Shire gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

j) Impairment of assets

In accordance with Australian Accounting Standards the Shire's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount except for non-financial assets that are:

- land and buildings classified as property, plant and equipment;
- infrastructure; or
- vested improvements that the local government controls, in circumstances where there has been an impairment indication of a general decrease in asset values.

These non-financial assets are assessed in accordance with the regulatory framework detailed in Note 10.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116 *Property, Plant and Equipment*) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

24. RATING INFORMATION

(a) General rates

RATE TYPE		Rate in \$	Number of properties	2024/25 Actual rateable value*	2024/25 Actual rate revenue	2024/25 Actual interim rates	2024/25 Actual total revenue	2024/25 Budget rate revenue	2024/25 Budget interim rate	2024/25 Budget total revenue	2023/24 Actual total revenue
Rate description	Basis of valuation			\$	\$	\$	\$	\$	\$	\$	\$
Residential/Commercial	Gross Rental Valuations	0.088342	267	3,722,566	328,859	589	329,448	328,859	0	328,859	247,842
Rural	Unimproved Valuations	0.018932	202	130,942,500	2,479,003	64	2,479,067	2,479,003	0	2,479,003	2,389,286
Mining	Unimproved Valuations	0.301974	31	944,681	285,269	(9,129)	276,140	285,269	0	285,269	263,643
Non Rateable		0.000000	139	488,009	0	0	0	0	0	0	0
Total general rates			639	136,097,756	3,093,131	(8,476)	3,084,655	3,093,131	0	3,093,131	2,900,771
Minimum payment											
Minimum payment \$											
Residential/Commercial	Gross Rental Valuations	355	45	27,185	15,975	0	15,975	15,620	0	15,620	15,594
Rural	Unimproved Valuations	355	11	112,300	3,905	0	3,905	3,905	0	3,905	2,373
Mining	Unimproved Valuations	683	13	14,972	8,879	0	8,879	8,879	0	8,879	8,196
Total minimum payments			69	154,457	28,759	0	28,759	28,404	0	28,404	26,163
Total general rates and minimum payments			708	136,252,213	3,121,890	(8,476)	3,113,414	3,121,535	0	3,121,535	2,926,934
Ex-gratia rates											
CBH	Tonnage	0.039290		270,150	10,614	0	10,614	10,665	0	10,665	10,206
Total amount raised from rates (excluding general rates)			0	270,150	10,614	0	10,614	10,665	0	10,665	10,206
Discounts							(32,936)			(37,000)	(34,878)
Rates written off							(11,803)			(1,500)	(19,113)
Total rates							3,079,289			3,093,700	2,883,149
(b) Rates related information											
Rates instalment interest							6,697			5,300	5,238
Rates instalment plan charges							2,220			1,500	1,134
Rates overdue interest							26,562			24,000	24,171

*Rateable Value at time of raising of rate.

SHIRE OF MORAWA
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25. DETERMINATION OF SURPLUS OR DEFICIT

		2024/25 (30 June 2025 carried forward)	2024/25 Budget (30 June 2025 carried forward)	2023/24 (30 June 2024 carried forward)
	Note	\$	\$	\$
(a) Non-cash amounts excluded from operating activities				
The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> .				
Adjustments to operating activities				
Less: Profit on asset disposals		(44,046)	(35,520)	0
Less: Movement in liabilities associated with restricted cash		10,677	0	7,368
Less: Fair value adjustments to financial assets at fair value through profit or loss		2,664	0	(1,261)
Add: Loss on disposal of assets		58,586	29,248	0
Add: Depreciation		2,333,542	2,340,527	1,926,903
Non-cash movements in non-current assets and liabilities:				
Pensioner deferred rates		(40,293)	0	(1,608)
Employee benefit provisions		(3,392)	0	5,958
Non-cash amounts excluded from operating activities		2,317,738	2,334,255	1,937,360
(b) Surplus or deficit after imposition of general rates				
The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> to agree to the surplus/(deficit) after imposition of general rates.				
Adjustments to net current assets				
Less: Reserve accounts	27	(7,740,798)	(7,326,679)	(7,067,167)
Add: Current liabilities not expected to be cleared at end of year				
- Current portion of borrowings	13	29,841	28,984	28,985
- Employee benefit provisions		258,017	247,341	247,340
Total adjustments to net current assets		(7,452,940)	(7,050,354)	(6,790,842)
Net current assets used in the Statement of financial activity				
Total current assets		11,292,781	9,310,427	11,531,201
Less: Total current liabilities		(1,700,875)	(2,260,073)	(1,743,688)
Less: Total adjustments to net current assets		(7,452,940)	(7,050,354)	(6,790,842)
Surplus or deficit after imposition of general rates		2,138,966	0	2,996,671

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

26. BORROWING AND LEASE LIABILITIES

Borrowings

		Actual							Budget			
Purpose	Note	Principal at 1 July 2023	New loans during 2023-24	Principal repayments during 2023-24	Principal at 30 June 2024	New loans during 2024-25	Principal repayments during 2024-25	Principal at 30 June 2025	Principal at 1 July 2024	New loans during 2024-25	Principal repayments during 2024-25	Principal at 30 June 2025
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
24 Harley Street		249,285	0	(15,789)	233,496	0	(16,415)	217,081	233,496	0	(16,416)	217,080
Netball Courts Redevelopment		169,944	0	(12,367)	157,577	0	(12,569)	145,008	157,577	0	(12,569)	145,008
Total		419,229	0	(28,156)	391,073	0	(28,984)	362,089	391,073	0	(28,985)	362,088
Borrowing finance cost payments												
Purpose		Loan number	Institution	Interest rate	Date final payment is due	Actual for year ending 30 June 2025		Budget for year ending 30 June 2025	Actual for year ending 30 June 2024			
						\$	\$	\$	\$	\$	\$	\$
24 Harley Street		136	WATC	3.9300%	16/12/2035	(11,827)	(9,017)	(10,120)				
Netball Courts Redevelopment		139	WATC	1.6242%	1/09/2035	(4,880)	(3,008)	(2,380)				
Total						(16,707)	(12,025)	(12,500)				
Total finance cost payments						(16,707)	(12,025)	(12,500)				

* WA Treasury Corporation

SHIRE OF MORAWA
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FOR THE YEAR ENDED 30 JUNE 2025

27. RESERVE ACCOUNTS

	2025 Actual opening balance	2025 Actual transfer to	2025 Actual transfer (from)	2025 Actual closing balance	2025 Budget opening balance	2025 Budget transfer to	2025 Budget transfer (from)	2025 Budget closing balance	2024 Actual opening balance	2024 Actual transfer to	2024 Actual transfer (from)	2024 Actual closing balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Restricted by council												
(a) Leave reserve	247,340	10,677	0	258,017	247,339	7,369	0	254,708	239,972	7,368	0	247,340
(b) Plant Replacement Reserve	612,646	226,445	(200,000)	639,091	612,646	218,251	(200,000)	630,897	594,395	18,251	0	612,646
(c) Capital Works Reserve	555,261	123,968	0	679,229	555,262	115,052	0	670,314	490,209	65,052	0	555,261
(d) Sewerage Reserve	461,198	269,908	0	731,106	461,198	71,952	0	533,150	389,246	71,952	0	461,198
(e) Unspent Loans Reserve	0	0	0	0	0	0	0	0	101,639	0	(101,639)	0
(f) Community & Economic Development Reser	1,370,632	51,216	0	1,421,848	1,370,630	42,965	0	1,413,595	1,284,517	86,115	0	1,370,632
(g) Future Funds (Principal) Reserve	2,069,549	30,180	0	2,099,729	2,069,550	22,728	0	2,092,278	2,046,821	22,728	0	2,069,549
(h) Future Funds (Interest) Reserve	288,395	46,169	(23,000)	311,564	288,396	58,117	(40,000)	306,513	230,279	58,116	0	288,395
(i) Emergency Response Reserve	270,134	61,661	0	331,795	270,134	8,047	0	278,181	262,087	8,047	0	270,134
(j) Aged Care Units 1-4 (JVA) Reserve	74,309	3,208	0	77,517	74,309	2,214	0	76,523	72,095	2,214	0	74,309
(k) Swimming Pool Reserve	146,483	26,323	0	172,806	146,483	23,768	0	170,251	122,715	23,768	0	146,483
(l) Legal Fees Reserve	47,786	12,063	0	59,849	47,786	11,125	0	58,911	36,661	11,125	0	47,786
(m) Jones Lake Road Rehab Reserve	176,540	27,621	0	204,161	176,540	24,664	0	201,204	151,877	24,663	0	176,540
(n) Morawa-Yalgoo Road Maintenance Reserve	249,963	0	0	249,963	249,963	50,000	0	299,963	147,708	132,255	(30,000)	249,963
(o) Insurance Works Reserve	209,660	0	(15,208)	194,452	209,660	0	(175,000)	34,660	250,000	0	(40,340)	209,660
(p) COVID-10 Emergency Response	0	0	0	0	0	0	0	0	43,149	0	(43,149)	0
(q) Aged Care Units (Excl 1-4) Reserve	287,271	22,400	0	309,671	287,271	18,260	0	305,531	269,011	18,260	0	287,271
	7,067,167	911,839	(238,208)	7,740,798	7,067,167	674,512	(415,000)	7,326,679	6,732,381	549,914	(215,128)	7,067,167

All reserves are supported by cash and cash equivalents and financial assets at amortised cost and are restricted within equity as Reserve accounts.

SHIRE OF MORAWA
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

27. RESERVE ACCOUNTS (Continued)

In accordance with council resolutions or adopted budget in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

Name of reserve account	Purpose of the reserve account
Restricted by council	
(a) Leave reserve	To be used to fund leave requirements.
(b) Plant Replacement Reserve	To be used to upgrade, replace, or purchase of new plant and equipment.
(c) Capital Works Reserve	To be used for the Shire to allocate towards expenditure on capital works, specifically the renewal or creation of Shire assets.
(d) Sewerage Reserve	To be used to repair, replace, or extend the sewerage facility.
(e) Unspent Loans Reserve	To be used to quarantine any unspent loan funds at year end due to incomplete projects.
(f) Community & Economic Development Reserve	To fund significant community or economic development projects within the shire.
(g) Future Funds (Principal) Reserve	To provide an ongoing conduit for benefits to the people and environment of Morawa in line with Sinosteel Midwest Corporation Future Fund Foundation Memorandum.
(h) Future Funds (Interest) Reserve	To allocate funding to community based projects financed from the interest received on the Future Fund (Principal) Reserve.
(i) Emergency Response Reserve	To be used to fund insurance excesses and emergency response activities in relation to unbudgeted events impacting the community or Shire assets outside of Council control.
(j) Aged Care Units 1-4 (JVA) Reserve	To fund future repair and maintenance costs associated with the Joint Venture Agreement (JVA) Aged Care Units.
(k) Swimming Pool Reserve	Funds to be used for any renewal/upgrade or maintenance of the Morawa Swimming Pool.
(l) Legal Fees Reserve	To be used to fund any unforeseen legal action against the Shire of Morawa.
(m) Jones Lake Road Rehab Reserve	To fund future closure and rehabilitation of the landfill site at Jones Lake Road.
(n) Morawa-Yalgoo Road Maintenance Reserve	To be used to fund any future maintenance works on the Morawa Yalgoo Road.
(o) Insurance Works Reserve	To be used to repair assets that have received an insurance payout but works are not completed by year end.
(p) COVID-10 Emergency Response	To invest in activities that promote community wellbeing, aid residents and businesses in financial hardship and other general COVID recovery projects.
(q) Aged Care Units (Excl 1-4) Reserve	To fund capital works expenditure relating to existing or new Aged Care Units.

SHIRE OF MORAWA
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28. TRUST FUNDS

Funds held at balance date which are required to be held in trust and which are not included in the financial statements are as follows:

	1 July 2024	Amounts received	Amounts paid	30 June 2025
	\$	\$	\$	\$
Drug Action Group	660	0	0	660
Youth Fundraising	865	0	0	865
	1,525	0	0	1,525



Auditor General

INDEPENDENT AUDITOR'S REPORT

2025

Shire of Morawa

To the Council of the Shire of Morawa

Opinion

I have audited the financial report of the Shire of Morawa (Shire) which comprises:

- the statement of financial position as at 30 June 2025, the statement of comprehensive income, statement of changes in equity, statement of cash flows and statement of financial activity for the year then ended
- notes comprising a summary of material accounting policies and other explanatory information.

In my opinion, the financial report:

- is based on proper accounts and records
- presents fairly, in all material respects, the results of the operations of the Shire for the year ended 30 June 2025 and its financial position at the end of that period
- is in accordance with the *Local Government Act 1995* (the Act) and, to the extent that they are not inconsistent with the Act, Australian Accounting Standards.

Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial report section below.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Other information

The Chief Executive Officer (CEO) is responsible for the preparation and the Council for overseeing the other information. The other information is the information in the entity's annual report for the year ended 30 June 2025, but not the financial report and my auditor's report.

My opinion on the financial report does not cover the other information and accordingly, I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I did not receive the other information prior to the date of this auditor's report. When I do receive it, I will read it and if I conclude that there is a material misstatement in this information, I am required to communicate the matter to the CEO and Council and request them to correct the misstated information. If the misstated information is not corrected, I may need to retract this auditor's report and re-issue an amended report.

Responsibilities of the Chief Executive Officer and Council for the financial report

The Chief Executive Officer (CEO) of the Shire is responsible for:

- keeping proper accounts and records
- preparation and fair presentation of the financial report in accordance with the requirements of the Act, the Regulations and Australian Accounting Standards
- managing internal control as required by the CEO to ensure the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for:

- assessing the Shire's ability to continue as a going concern
- disclosing, as applicable, matters related to going concern
- using the going concern basis of accounting unless the State Government has made decisions affecting the continued existence of the Shire.

The Council is responsible for overseeing the Shire's financial reporting process.

Auditor's responsibilities for the audit of the financial report

As required by the *Auditor General Act 2006*, my responsibility is to express an opinion on the financial report. The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

A further description of my responsibilities for the audit of the financial report is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf.

My independence and quality management relating to the report on the financial report

I have complied with the independence requirements of the *Auditor General Act 2006* and the relevant ethical requirements relating to assurance engagements. In accordance with ASQM 1 *Quality Management for Firms that Perform Audits or Reviews of Financial Reports and Other Financial Information, or Other Assurance or Related Services Engagements*, the Office of the Auditor General maintains a comprehensive system of quality management including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Matters relating to the electronic publication of the audited financial report

This auditor's report relates to the financial report of the Shire of Morawa for the year ended 30 June 2025 included in the annual report on the Shire's website. The Shire's management is responsible for the integrity of the Shire's website. This audit does not provide assurance on the integrity of the Shire's website. The auditor's report refers only to the financial report. It does not provide an opinion on any other information which may have been hyperlinked to/from the annual report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to contact the Shire to confirm the information contained in the website version.



Liang Wong
Acting Senior Director Financial Audit
Delegate of the Auditor General for Western Australia
Perth, Western Australia
27 November 2025